

Tab 10

**Philadelphia Gas Works**

Pennsylvania Public Utility Commission  
52 Pa. Code §53.61, et seq.

**Item 53.64(c)** Thirty days prior to the filing of a tariff reflecting an increase or decrease in natural gas costs, each Section 1307(f) gas utility seeking recovery of purchased gas costs under that section shall provide notice to the public, under § 53.68 (relating to notice requirements), and shall file the following supporting information with the Commission, with a copy to the Consumer Advocate, Small Business Advocate and to intervenors upon request:

- (11) If any rate structure or rate allocation changes are to be proposed, a detailed explanation of each proposal, reasons therefore, number of customers affected, net effect on each customer class, and how the change relates to or is justified by changes in gas costs proposed in the Section 1307(f) tariff filing. Explain how gas supply, transportation and storage capacity costs are allocated to customers which are primarily nonheating, interruptible or transportation customers.

**Response:**

PGW is not proposing any rate structure or rate allocation changes in the instant proceeding, therefore, no testimony or schedules have been provided in this pre-filing to support such changes.

PGW will provide testimony regarding gas procurement policies, strategies and the GCR calculation in its 1307f March 1 filing.

Tab 11

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- (12) A schedule depicting the most recent 5-year consecutive 3-day peak data by customer class (or other historic peak day data used for system planning), daily volumetric throughput by customer class (including end-user transportation throughput), gas interruptions and high, low and average temperature during each day.

**Response:**

Schedule 1 – Three-day peak for FY 06-07 through FY 10-11.

There were not any gas interruptions during the period of FY 06-07 through FY 10-11.

**3 DAY PEAK ANALYSIS**

Winter Peak Season	Date	Average Temperature			Low Temperature	Total Sendout (mcfs)	Firm Sendout (mcfs)		Cogen Sendout (mcfs)		LBS Sendout (mcfs)		BPS Sendout (mcfs)		GTS Sendout (mcfs)		IT Sendout (mcfs)	
		Temperature	Temperature	Temperature			Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)	Sendout (mcfs)
2006-2007	Feb 5	14	18	11	589,588	546,382	39	2,361	12,330	460	28,016							
2006-2007	Feb 6	18	22	13	554,591	507,463	39	2,262	11,822	447	32,558							
2006-2007	Feb 7	22	28	18	537,293	495,549	39	2,293	11,423	441	27,548							
2007 - 2008	Feb 10	26	49	13	440,385	383,392	24	2,227	6,470	10,844	37,428							
2007 - 2008	Feb 11	23	26	18	533,349	467,873	55	2,655	8,610	9,532	44,624							
2007 - 2008	Feb 12	33	48	24	454,077	394,446	57	2,340	6,784	9,841	40,609							
2008 - 2009	Jan 15	21	28	15	516,111	460,730	54	854	8,570	4,480	41,423							
2008 - 2009	Jan 16	15	22	10	574,126	516,475	31	858	9,197	4,536	43,009							
2008 - 2009	Jan 17	24	34	16	534,063	481,924	5	696	8,263	4,767	38,408							
2009 - 2010	Jan 29	23	27	19	516,629	449,555	27	711	4,966	11,524	49,846							
2009 - 2010	Jan 30	20	22	17	543,835	478,094	0	613	5,092	11,846	48,189							
2009 - 2010	Jan 31	29	36	22	478,187	413,488	12	645	4,920	11,806	47,315							
2010 - 2011	Jan 22	23	26	20	547,522	484,164	0	533	4,006	3,271	55,547							
2010 - 2011	Jan 23	22	28	13	549,808	483,809	26	602	4,232	3,292	57,848							
2010 - 2011	Jan 24	27	35	15	515,963	449,536	51	559	4,228	3,562	58,028							

Tab 12

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(13) Identification and support for any peak day methodology used to project future gas demands and studies supporting the validity of the methodology.

**Response:**

Please see the attached Peak Day analysis. Also attached are excerpts from the August, 2006 ICF International *Natural Gas Supply Study* which supports PGW's peak day methodology.

## **Peak Day Analysis**

PGW performs a peak day analysis on an annual basis to determine its projected sendout requirements during peak conditions. Essentially this process is completed by collecting sendout and average temperature data for all days where the temperature is at or below 32 degrees Fahrenheit, excluding holidays and weekends. All interruptible transportation volumes are removed from total sendout to arrive at firm sendout on a daily basis.

Common statistical practices warrant that no less than thirty (30) data points be utilized in the analysis to ensure its integrity. For this analysis, PGW has utilized data from the period winter of FY 06-07 through FY 10-11 which would reflect the most current consumption behaviors of its customers. This period yielded 88 data points where the average temperature was at or below 32 degrees Fahrenheit.

Degree days are calculated by subtracting the average daily temperature from sixty-five (65).

A standard linear regression was performed on the data using the calculated degree-days and the actual firm daily sendout information. Additionally, in order to confirm the accuracy of the analysis, and to smooth the charting of the data, a quadratic and a cubic regression analysis were also completed.

A resulting  $R^2$  (Correlation Coefficient) indicates a 77.1 % correlation between firm sendout and degree-days. The multiple regression correlation coefficient,  $R^2$ , is a measure of the proportion of variability explained by, or due to the regression (linear relationship) in a sample of paired data. It is a number between zero and one and a value close to zero suggests a poor model.

To verify the level of confidence we can ascribe to the model, we developed the attached Linear Regression Confidence Level Table. Essentially, this table compares the actual versus projected sendout to determine the level of variance expressed as a standard deviation. A standard deviation represents the positive square root of the variance where the variance simply represents the dispersion about the mean. In this analysis the sample standard deviation is 21,545 MCF.

To determine the level where the relationship between consumption and degree-days is “significant” it is necessary to incorporate Degrees of Freedom and the Student’s T Statistic. Degrees of freedom refer to how many cases in the sample are free to vary.

The sample loses one degree of freedom for each estimated parameter. Thus, with a sample of 100 paired values and two estimated parameters (one for the constant and one for the coefficient of “degree days”), there are  $100-2=98$  degrees of freedom. In this analysis we had 88 data points and there were 86 Degrees of Freedom.



The critical value is the value the Student's T statistic must equal or exceed to conclude that there is a 97.5% chance that the relationship between consumption and degree days is not 0. A Student's T statistic of 2.04 is required for a sample with 66 Degrees of Freedom.

The Student's T statistic is the distribution of the (mean/standard deviation) of a sample of normal distributed values with unknown variance. In this case, it is a measure of the likelihood that the estimated coefficient for "degree days" is actually zero. The farther the statistic is from 0, the greater the likelihood that the sample pairs are related. The Student-T distribution varies with the number of independent values (Degrees of Freedom) from which the variance is calculated. For this example, the T-statistic is calculated as  $\text{SQRT}(R^2 * (\text{degrees of freedom}) / (1 - R^2)) = 17.000231$ . The calculated Student's T statistic of 17.000231 exceeds the critical value of 2.04. Thus, we can conclude that the relationship between consumption and degree-days is "significant" at the 97.5% level.

Finally, based upon the models developed, it can be determined that the company's projected peak day sendout should be set at 677,548 MCF per day at 0 degrees Fahrenheit. This calculation is performed using the X Coefficient (i.e. slope) multiplied by the number of degree days and adding the Constant (Y Intercept).

**Winter 07-11 Data for Daily Temperatures <= 32 Degrees Fahrenheit**

*W/O Holidays, Weekends*

Day	Date	Daily Temp	Degree Days X	X <sup>2</sup>	X <sup>3</sup>	Actual Firm Sendout (Mcf)	Firm Sendout Per DD (Mcf)	Linear Projected Firm Sendout (Mcf)	Quadratic Projected Firm Sendout (Mcf)	Cubic Projected Firm Sendout (Mcf)
Friday	12/08/2006	30	35	1,225	42,875	379,705	10,849	382,815	382,875	382,507
Wednesday	01/17/2007	30	35	1,225	42,875	370,772	10,593	382,815	382,875	382,507
Thursday	01/25/2007	25	40	1,600	64,000	406,749	10,169	431,937	433,114	433,180
Friday	01/26/2007	23	42	1,764	74,088	446,122	10,622	451,586	452,463	453,106
Monday	01/29/2007	26	39	1,521	59,319	404,015	10,359	422,113	423,280	423,081
Tuesday	01/30/2007	32	33	1,089	35,937	363,931	11,028	363,166	362,033	362,547
Wednesday	01/31/2007	28	37	1,369	50,653	370,862	10,023	402,464	403,291	402,768
Monday	02/05/2007	14	51	2,601	132,651	546,382	10,713	540,006	534,256	532,153
Tuesday	02/06/2007	18	47	2,209	103,823	507,463	10,797	500,708	498,970	499,890
Wednesday	02/07/2007	22	43	1,849	79,507	495,549	11,524	461,410	461,978	462,871
Thursday	02/08/2007	25	40	1,600	64,000	482,566	12,064	431,937	433,114	433,180
Friday	02/09/2007	29	36	1,296	46,656	434,461	12,068	392,639	393,136	392,616
Tuesday	02/13/2007	28	37	1,369	50,653	423,203	11,438	402,464	403,291	402,768
Wednesday	02/14/2007	24	41	1,681	68,921	474,230	11,567	441,761	442,842	443,198
Thursday	02/15/2007	21	44	1,936	85,184	500,200	11,368	471,235	471,386	472,463
Friday	02/16/2007	26	39	1,521	59,319	466,898	11,972	422,113	423,280	423,081
Friday	02/23/2007	31	34	1,156	39,304	379,220	11,154	372,990	372,507	372,474
Tuesday	03/06/2007	23	42	1,764	74,088	469,214	11,172	451,586	452,463	453,106
Wednesday	03/07/2007	24	41	1,681	68,921	453,835	11,069	441,761	442,842	443,198
Thursday	03/08/2007	30	35	1,225	42,875	407,781	11,651	382,815	382,875	382,507
Friday	03/16/2007	31	34	1,156	39,304	347,933	10,233	372,990	372,507	372,474
Wednesday	12/05/2007	30	35	1,225	42,875	361,414	10,326	382,815	382,875	382,507
Thursday	12/06/2007	31	34	1,156	39,304	369,844	10,878	372,990	372,507	372,474
Wednesday	01/02/2008	26	39	1,521	59,319	413,844	10,611	422,113	423,280	423,081
Thursday	01/23/2008	32	33	1,089	35,937	325,432	9,862	363,166	362,033	362,547
Thursday	01/24/2008	28	37	1,369	50,653	379,113	10,246	402,464	403,291	402,768
Friday	01/25/2008	28	37	1,369	50,653	378,207	10,222	402,464	403,291	402,768
Monday	02/11/2008	23	42	1,764	74,088	467,873	11,140	451,586	452,463	453,106
Wednesday	02/20/2008	29	36	1,296	46,656	378,525	10,515	392,639	393,136	392,616
Thursday	02/21/2008	32	33	1,089	35,937	355,857	10,784	363,166	362,033	362,547
Thursday	02/28/2008	28	37	1,369	50,653	454,604	12,287	402,464	403,291	402,768
Monday	12/08/2008	31	34	1,156	39,304	377,137	11,092	372,990	372,507	372,474
Monday	12/22/2008	25	40	1,600	64,000	447,137	11,178	431,937	433,114	433,180
Wednesday	12/31/2008	29	36	1,296	46,656	374,949	10,415	392,639	393,136	392,616
Wednesday	01/14/2009	27	38	1,444	54,872	398,582	10,489	412,288	413,339	412,934
Thursday	01/15/2009	21	44	1,936	85,184	460,730	10,471	471,235	471,386	472,463
Friday	01/16/2009	15	50	2,500	125,000	516,475	10,330	530,181	525,594	524,642
Tuesday	01/20/2009	26	39	1,521	59,319	416,473	10,679	422,113	423,280	423,081
Wednesday	01/21/2009	27	38	1,444	54,872	438,203	11,532	412,288	413,339	412,934
Monday	01/26/2009	31	34	1,156	39,304	388,449	11,425	372,990	372,507	372,474
Tuesday	01/27/2009	31	34	1,156	39,304	375,153	11,034	372,990	372,507	372,474
Thursday	01/29/2009	32	33	1,089	35,937	358,115	10,852	363,166	362,033	362,547
Friday	01/30/2009	32	33	1,089	35,937	377,076	11,427	363,166	362,033	362,547
Wednesday	02/04/2009	26	39	1,521	59,319	395,771	10,148	422,113	423,280	423,081

Day	Date	Daily Temp	Degree Days	Actual Firm Sendout (Mcf)			Firm Sendout Per DD (Mcf)	Linear Projected Firm Sendout (Mcf)	Quadratic Projected Firm Sendout (Mcf)	Cubic Projected Firm Sendout (Mcf)
				X^2	X^3	X				
Thursday	02/05/2009	22	43	1,849	79,507	454,626	10,573	461,410	461,978	462,871
Friday	02/06/2009	31	34	1,156	39,304	384,803	11,318	372,990	372,507	372,474
Friday	02/20/2009	29	36	1,296	46,656	366,505	10,181	392,639	393,136	392,616
Monday	02/23/2009	29	36	1,296	46,656	377,612	10,489	392,639	393,136	392,616
Tuesday	02/24/2009	30	35	1,225	42,875	349,346	9,981	382,815	382,875	382,507
Monday	03/02/2009	19	46	2,116	97,336	440,702	9,580	490,884	489,882	491,004
Tuesday	03/03/2009	22	43	1,849	79,507	432,303	10,054	461,410	461,978	462,871
Wednesday	03/04/2009	27	38	1,444	54,872	361,842	9,522	412,288	413,339	412,934
Friday	12/11/2009	32	33	1,089	35,937	363,428	11,013	363,166	362,033	362,547
Thursday	12/17/2009	30	35	1,225	42,875	356,688	10,191	382,815	382,875	382,507
Friday	12/18/2009	31	34	1,156	39,304	354,884	10,438	372,990	372,507	372,474
Wednesday	12/23/2009	30	35	1,225	42,875	367,047	10,487	382,815	382,875	382,507
Tuesday	12/29/2009	25	40	1,600	64,000	420,824	10,521	431,937	433,114	433,180
Monday	01/04/2010	30	35	1,225	42,875	395,770	11,308	382,815	382,875	382,507
Tuesday	01/05/2010	32	33	1,089	35,937	375,718	11,385	363,166	362,033	362,547
Friday	01/08/2010	29	36	1,296	46,656	385,545	10,710	392,639	393,136	392,616
Monday	01/11/2010	32	33	1,089	35,937	380,493	11,530	363,166	362,033	362,547
Tuesday	01/12/2010	32	33	1,089	35,937	378,607	11,473	363,166	362,033	362,547
Thursday	01/28/2010	32	33	1,089	35,937	371,065	11,244	363,166	362,033	362,547
Friday	01/29/2010	23	42	1,764	74,088	449,243	10,686	451,586	452,463	453,106
Monday	02/08/2010	32	33	1,089	35,937	375,766	11,387	363,166	362,033	362,547
Friday	02/12/2010	32	33	1,089	35,937	345,617	10,473	363,166	362,033	362,547
Thursday	02/25/2010	32	33	1,089	35,937	357,730	10,840	363,166	362,033	362,547
Tuesday	02/22/2011	31	34	1,156	39,304	346,592	10,194	372,990	372,507	372,474
Thursday	02/10/2011	27	38	1,444	54,872	401,423	10,564	412,288	413,339	412,934
Tuesday	02/08/2011	29	36	1,296	46,656	392,112	11,533	372,990	372,507	372,474
Thursday	02/03/2011	31	34	1,156	39,304	388,936	10,804	392,639	393,136	392,616
Monday	01/31/2011	32	33	1,089	35,937	376,480	11,073	372,990	372,507	372,474
Monday	01/24/2011	27	38	1,444	54,872	360,472	10,923	363,166	362,033	362,547
Friday	01/21/2011	25	40	1,600	64,000	449,536	11,830	412,288	413,339	412,934
Friday	01/14/2011	30	35	1,225	42,875	403,219	10,080	431,937	433,114	433,180
Thursday	01/13/2011	27	38	1,444	54,872	412,360	11,480	382,815	382,875	382,507
Wednesday	01/12/2011	29	36	1,296	46,656	400,559	11,127	392,639	393,136	392,616
Tuesday	01/11/2011	32	33	1,089	35,937	370,916	11,240	363,166	362,033	362,547
Monday	01/10/2011	31	34	1,156	39,304	395,659	11,637	372,990	372,507	372,474
Friday	01/07/2011	32	33	1,089	35,937	351,215	10,643	363,166	362,033	362,547
Monday	12/27/2010	29	36	1,296	46,656	414,781	11,522	392,639	393,136	392,616
Thursday	12/16/2010	29	36	1,296	46,656	410,227	11,395	392,639	393,136	392,616
Wednesday	12/15/2010	29	36	1,296	46,656	407,762	11,327	392,639	393,136	392,616
Tuesday	12/14/2010	27	38	1,444	54,872	424,487	11,171	412,288	413,339	412,934
Monday	12/13/2010	30	35	1,225	42,875	369,045	10,544	382,815	382,875	382,507
Thursday	12/09/2010	32	33	1,089	35,937	371,337	11,253	363,166	362,033	362,547
			65	4,225	274,625	403,134	10,886	677,548	644,317	578,945

Count 88

**Firm Sendout Projection Based Data From 07-11  
Data for Daily Temperatures <= 32 Degrees Fahrenheit**

<u>R Squared</u>	<u>Change</u>	<u>Student's T</u>	<u>Degrees of Freedom</u>	<u>Critical Value</u>	<u>@ 97.5% Significant</u>
0.770671	0.770671	17.000231	86	2.04	Yes
0.771348	0.000676	0.501425	85	2.04	No
0.771494	0.000147	0.232114	84	2.04	No

**Degrees of Freedom**  
**97.5% Significance Level**  
**95.0% Significance Level**

<u>86</u>	<u>84</u>
<u>2.04</u>	<u>2.04</u>
<u>1.65</u>	<u>1.65</u>

**Linear Projection at Zero Degrees Fahrenheit**  
**Linear Projection at 15 Degrees Fahrenheit**

677,548	Mcf
530,181	Mcf

*Student's T = Square Root[(Increase \* Degrees of Freedom)/(1 - R Squared)]*

*Linear SO = Constant + (X \* X Coefficient)*

*Quadratic SO = Constant + (X \* X Coeff) + (X 1u2 \* X 1u2 Coeff)*

*Cubic SO = Constant + (X \* X Coeff) + (X 1u2 \* X 1u2 Coeff) + (X 1u3 \* X 1u3 Coeff)*

# Linear Regression Confidence Level Table

Count	Degree Days	Firm	Sendout (Mcf)	Y	Difference		Actual		Actual Versus Projected (Y - Yc) <sup>2</sup>	(Degree Days - Xm) <sup>2</sup>	s dy	t*s dy	Lower Act		Upper Act		"-1 SD"		"+1 SD"		"-2 SD"		"+2 SD"	
					Actual	Projected	Y - Yc	Yc					Yc - Xm	Yc + s dy	Yc - s dy	Lower	Upper	Lower	Upper	Lower	Upper	Lower	Upper	
1	33	363,166	765	585,561	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
2	33	325,432	(37,733)	1,423,816,829	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
3	33	355,857	(7,309)	53,425,669	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
4	33	358,115	(5,051)	25,512,097	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
5	33	377,076	13,910	193,489,489	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
6	33	363,428	282	68,670	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
7	33	375,718	12,552	157,553,957	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
8	33	380,493	17,327	300,226,659	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
9	33	378,607	15,441	238,426,022	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
10	33	371,065	7,899	62,394,989	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
11	33	375,766	12,600	158,781,258	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
12	33	345,617	(17,549)	307,965,649	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
13	33	357,730	(5,436)	29,549,553	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
14	33	371,337	8,171	66,781,448	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
15	33	351,217	(11,949)	142,773,598	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
16	33	360,476	7,752	60,086,472	(4)	17	3,290	6,701	356,465	369,867	341,824	384,508	320,482	405,850										
17	33	379,220	6,230	38,812,882	(3)	9	2,905	5,918	378,908	378,908	351,649	394,332	330,307	415,674										
18	34	347,933	(25,057)	627,875,989	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
19	34	369,844	(3,147)	9,901,349	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
20	34	377,137	4,147	17,194,455	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
21	34	388,449	15,459	238,988,923	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
22	34	375,153	2,163	4,676,924	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
23	34	384,803	11,813	139,537,984	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
24	34	354,884	(18,106)	327,841,008	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
25	34	395,659	22,669	513,863,415	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
26	34	376,485	3,495	12,213,471	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
27	34	392,118	19,128	365,889,695	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
28	34	346,610	(26,380)	695,930,680	(3)	9	2,905	5,918	367,073	378,908	351,649	394,332	330,307	415,674										
29	34	379,705	(3,109)	9,688,469	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
30	35	370,772	(12,043)	145,033,144	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
31	35	407,781	24,966	623,325,886	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
32	35	361,414	(21,401)	457,983,477	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
33	35	349,346	(33,469)	1,120,161,278	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
34	35	356,688	(26,127)	682,610,228	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
35	35	367,047	(15,768)	248,623,849	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
36	35	395,770	12,955	167,836,934	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
37	35	369,045	(13,770)	189,619,407	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
38	35	401,782	18,968	359,770,095	(2)	4	2,593	5,282	377,533	388,097	361,473	404,157	340,131	425,498										
39	36	434,461	41,822	1,749,065,747	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
40	36	378,525	(14,115)	199,222,364	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
41	36	374,949	(17,690)	312,944,617	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
42	36	366,505	(26,134)	682,998,539	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
43	36	377,612	(15,027)	225,817,964	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
44	36	385,545	(7,094)	50,328,252	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
45	36	407,762	15,123	228,698,129	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
46	36	410,227	17,588	309,325,617	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
47	36	414,781	22,142	490,258,392	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										
48	36	400,561	7,921	62,749,929	(1)	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323										

Count	Degree Days	Firm Sendout (Mcf)	Firm Sendout (Mcf)	Projected Linear Firm Sendout (Mcf)	Difference Actual Versus Projected	Actual Versus Projected Squared (Y - Ye) <sup>2</sup>	X - Xm	(Degree Days - Xm)	Squared (X - Xm) <sup>2</sup>	s dyc	t*s dyc	Lower Acc	Upper Acc	"-1 SD"		"+1 SD"		"+2 SD"						
														Y dc	Y dc + t*s dy d	Lower	Y dc + s dy d	Lower	Y dc + 2s dy dc	Lower	Y dc + 2s dy dc			
50	36	388,942	392,639	(3,697)	13,666,913	1	2,383	1	2,383	4,853	387,786	397,493	371,297	413,981	349,956	435,323	349,956	435,323						
51	37	370,862	402,464	(31,602)	998,658,715	0	2,302	0	2,302	4,688	397,775	407,152	381,122	423,805	359,780	445,147	359,780	445,147						
52	37	423,203	402,464	20,740	930,137,824	0	2,302	0	2,302	4,688	397,775	407,152	381,122	423,805	359,780	445,147	359,780	445,147						
53	37	379,113	402,464	(23,351)	545,247,253	0	2,302	0	2,302	4,688	397,775	407,152	381,122	423,805	359,780	445,147	359,780	445,147						
54	37	378,207	402,464	(24,257)	588,396,495	0	2,302	0	2,302	4,688	397,775	407,152	381,122	423,805	359,780	445,147	359,780	445,147						
55	37	454,604	402,464	52,140	2,718,613,913	0	2,302	0	2,302	4,688	397,775	407,152	381,122	423,805	359,780	445,147	359,780	445,147						
56	38	398,582	412,288	(13,706)	187,857,209	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
57	38	438,203	412,288	25,915	671,581,981	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
58	38	361,842	412,288	(50,446)	2,544,809,123	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
59	38	424,487	412,288	12,199	148,804,603	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
60	38	412,359	412,288	71	5,022	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
61	38	449,534	412,288	37,245	1,387,223,627	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
62	38	401,430	412,288	(10,858)	117,889,895	1	2,364	1	2,364	4,814	407,474	417,102	390,946	433,630	369,604	454,972	369,604	454,972						
63	39	404,015	422,113	(18,097)	327,506,380	2	4	2,558	2	5,210	416,902	427,323	400,771	443,454	379,429	464,796	379,429	464,796						
64	39	466,898	422,113	44,786	2,005,780,644	2	4	2,558	2	5,210	416,902	427,323	400,771	443,454	379,429	464,796	379,429	464,796						
65	39	413,844	422,113	(8,269)	68,374,601	2	4	2,558	2	5,210	416,902	427,323	400,771	443,454	379,429	464,796	379,429	464,796						
66	39	416,473	422,113	(5,640)	31,804,314	2	4	2,558	2	5,210	416,902	427,323	400,771	443,454	379,429	464,796	379,429	464,796						
67	39	395,771	422,113	(26,342)	693,876,276	2	4	2,558	2	5,210	416,902	427,323	400,771	443,454	379,429	464,796	379,429	464,796						
68	40	406,749	431,937	(25,188)	634,455,950	3	9	2,858	3	8,211	426,116	437,758	410,595	453,279	389,253	474,621	389,253	474,621						
69	40	482,566	431,937	50,629	2,563,310,844	3	9	2,858	3	8,211	426,116	437,758	410,595	453,279	389,253	474,621	389,253	474,621						
70	40	440,624	431,937	8,687	75,465,773	3	9	2,858	3	8,211	426,116	437,758	410,595	453,279	389,253	474,621	389,253	474,621						
71	40	447,137	431,937	15,200	231,041,167	3	9	2,858	3	8,211	426,116	437,758	410,595	453,279	389,253	474,621	389,253	474,621						
72	40	420,824	431,937	(11,113)	123,497,915	3	9	2,858	3	8,211	426,116	437,758	410,595	453,279	389,253	474,621	389,253	474,621						
73	40	403,223	431,937	(28,714)	824,510,464	3	9	2,858	3	8,211	426,116	437,758	410,595	453,279	389,253	474,621	389,253	474,621						
74	41	474,230	441,761	32,468	1,054,188,648	4	15	3,234	4	15,334	435,174	448,349	420,420	463,103	398,078	484,445	398,078	484,445						
75	41	453,835	441,761	12,074	145,780,102	4	15	3,234	4	15,334	435,174	448,349	420,420	463,103	398,078	484,445	398,078	484,445						
76	42	446,122	451,586	(5,464)	29,856,198	5	24	3,663	5	24,363	444,124	459,047	430,244	472,928	408,902	494,269	408,902	494,269						
77	42	469,214	451,586	17,628	310,748,381	5	24	3,663	5	24,363	444,124	459,047	430,244	472,928	408,902	494,269	408,902	494,269						
78	42	467,873	451,586	16,287	265,272,310	5	24	3,663	5	24,363	444,124	459,047	430,244	472,928	408,902	494,269	408,902	494,269						
79	42	449,243	451,586	(2,343)	5,488,815	5	24	3,663	5	24,363	444,124	459,047	430,244	472,928	408,902	494,269	408,902	494,269						
80	43	495,549	461,410	34,139	1,165,487,733	6	35	4,129	6	35,412	453,000	469,820	440,068	482,752	418,727	504,094	418,727	504,094						
81	43	454,626	461,410	(6,784)	46,026,079	6	35	4,129	6	35,412	453,000	469,820	440,068	482,752	418,727	504,094	418,727	504,094						
82	43	432,303	461,410	(29,107)	847,232,133	6	35	4,129	6	35,412	453,000	469,820	440,068	482,752	418,727	504,094	418,727	504,094						
83	44	500,200	471,235	28,965	838,974,912	7	48	4,620	7	48,620	461,824	480,645	449,893	492,576	428,551	513,918	428,551	513,918						
84	44	460,730	471,235	(10,505)	110,348,354	7	48	4,620	7	48,620	461,824	480,645	449,893	492,576	428,551	513,918	428,551	513,918						
85	46	440,702	490,884	(50,182)	2,518,187,247	9	80	5,651	9	80,565	479,372	502,395	469,542	512,225	448,200	533,567	448,200	533,567						
86	47	507,463	500,708	6,755	45,631,836	10	99	6,184	10	99,618	488,112	513,304	479,366	522,050	458,024	543,392	458,024	543,392						
87	50	516,475	530,181	(13,706)	187,861,666	13	167	7,819	13	167,819	514,254	546,109	508,839	551,523	487,498	572,865	487,498	572,865						
88	51	546,382	540,006	6,376	40,658,818	14	194	8,373	14	194,837	522,949	557,062	518,664	561,348	497,322	582,689	497,322	582,689						
<b>Total/Avg</b>										37	403,134	677,548	(677,548)	459,070,908,796	28	780	16,305	33,212	644,336	710,759	656,206	698,890	634,864	720,231

t = 2.04

Population Variance = 455,473,005

Population Standard Deviation of Regression = 21,342

Standard error of sendout projection = 21,589

T-factor (T factor) \* (Std error of projection) = 2.04

Upper Range 424,476  
Lower Range 381,792

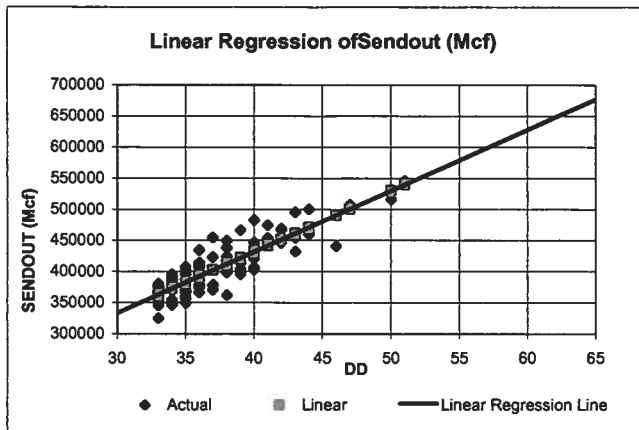
Upper Range 445,818  
Lower Range 360,450

## Regression Results Winter 07-11

Based On Data for Daily Temperatures  $\leq$  32 Degrees Fahrenheit

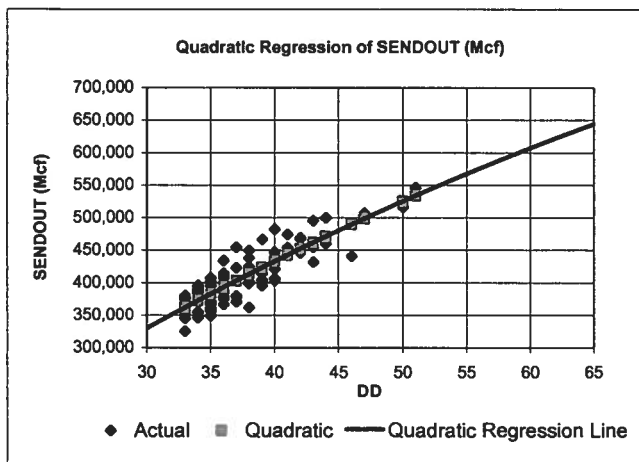
Regression Output:		Quadratic		Cubic	
Constant	38,960	(43,454)	297,580	Constant	297,580
Std Err of Y Est	21,545	165,777	1,478,681	Std Err of Y Est	1,478,681
R Squared	0.7707	1	1	R Squared	1
No. of Observations	88	88	88	No. of Observations	88
Degrees of Freedom	86	85	84	Degrees of Freedom	84
X Coefficient(s)	9,824	X	X <sup>2</sup>	X	X <sup>2</sup>
Std Err of Coef.	578	14047.1826	(53)	X Coefficient(s)	(11,558)
		8441.4875	106	Std Err of Coef.	110,641
Zero Degree Temp Sendout	677,548	644,317			578,945
DD	65				22

**Regression Chart Analysis**  
Based Upon Data For Temperatures Of  $\leq 32$  Degrees F.  
Winters 07-11



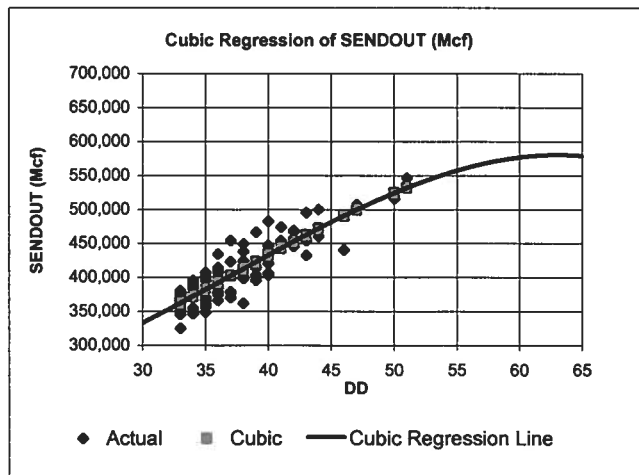
**Linear Regression Output**

Constant	38,960
Std. Error of Y Estimate	21,545
R Squared	0.771
Number of Observations	88
Degrees of Freedom	86
<b>X</b>	
X Coefficient	9824
Std. Err. Of Coefficeint	578



**Quadratic Regression Output**

Constant	(43,454)	
Std. Error of Y Estimate	165,777	
R Squared	0.771	
Number of Observations	88	
Degrees of Freedom	85	
<b>X</b>	<b>X ^ 2</b>	
X Coefficient	14,047	-53
Std. Err. Of Coefficeint	8,441	106

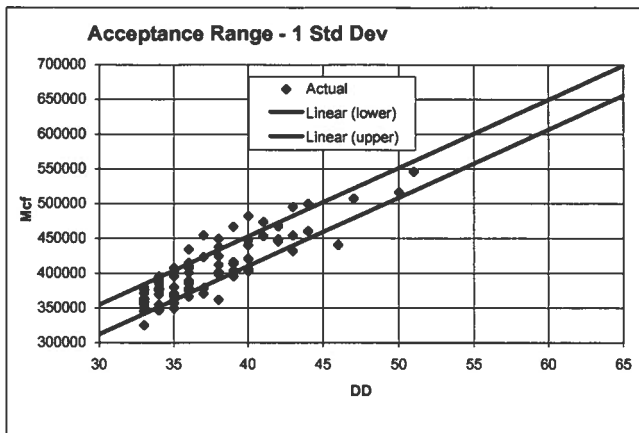


**Cubic Regression Output**

Constant	297,580		
Std. Error of Y Estimate	1,478,681		
R Squared	0.771		
Number of Observations	88		
Degrees of Freedom	84		
<b>X</b>	<b>X ^ 2</b>	<b>X ^ 3</b>	
X Coefficient	-11558	581	-5
Std. Err. Of Coefficeint	110641	2733	22

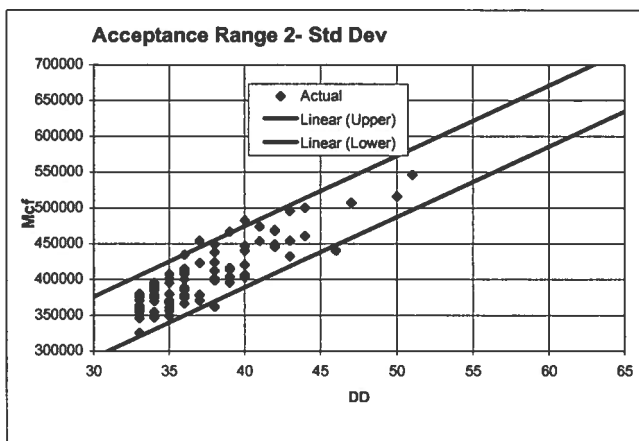


**Regression Chart Analysis**  
Based Upon Data For Temperatures Of <=32 Degrees F.  
Winters 07-11



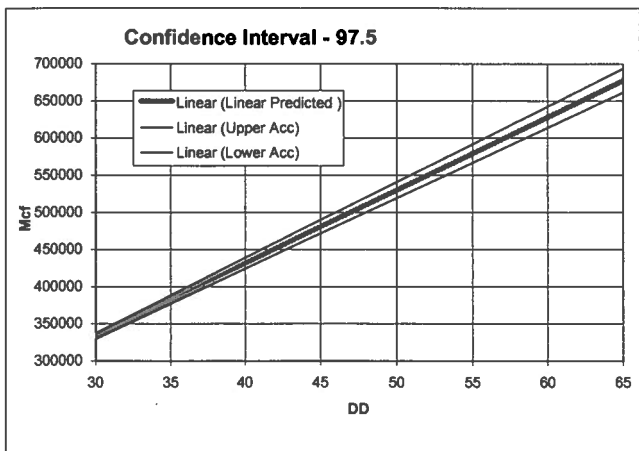
**Acceptance Range @ 1 Standard Deviation**

Regression Squared	455,473,005
Regression	21,342
Upper Range 1sd	424,476
Lower Range 1sd	381,792



**Acceptance Range @ 2 Standard Deviation**

Regression Squared	455,473,005
Regression	21,342
Upper Range 2sd	445,818
Lower Range 2sd	360,450



**Confidence Interval: 97.5%**

Regression Squared	455,473,005
Standard error of sendout projection	21,589
X Mean	37
T Distribution	2.04



# **PGW Natural Gas Supply Study**

**Prepared for  
Philadelphia Gas Works**



**August 2006**

**Passion. Expertise. Results.**

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## Outline

- Introduction
- Market Context
- Design Winter and Day Analysis
- Supply Analysis and Issues
- Conclusions and Recommendations

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## Purpose of Demand Estimation Review



- Design day and winter parameters drive investment decisions and asset allocations
  - Pipeline capacity
  - Storage capacity and utilization
  - LNG storage and vaporization
- Design parameters in turn impact system costs
  - Capacity payments
  - Inventory holding costs
- ICF used design day and design winter estimates to determine the appropriate gas asset mix

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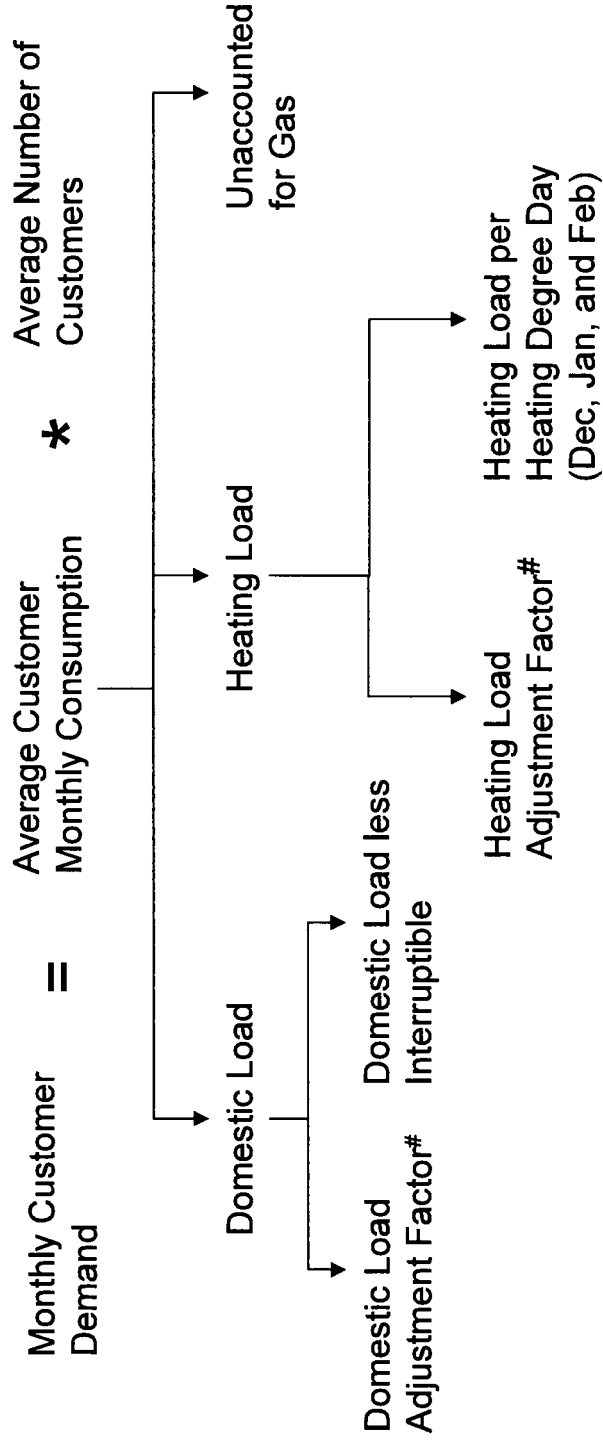
## PGW's Approach to Estimating Demand



- PGW uses a combination of inputs into demand estimation
  - Historical demand trends for each customer class
  - Customer surveys
  - End use studies – appliance characteristics
  - Judgment of system operators
- Demand is related to temperature through heating degree days (HDD)
- Capacity planning focuses on the “Design Winter” and “Design Day”
  - These are concepts of peak demand that define the largest amount of gas that PGW must be able to deliver to meet system requirements and maintain system integrity
  - These represent statistically derived historical system peak limits

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# PGW Demand Estimation Methodology Overview



#Adjustment Factors account for error in estimation of demand in previous year

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## **PGW Demand Estimation Methodology Evaluation**



- Domestic Load is estimated by using latest year customer load thus accounting for improvements in energy efficiency of customer appliances
- Heating Load Adjustment Factor is estimated using normalized Heating Degree Days thus representing only error in estimation methodology
- Design Day demand estimated using firm load thus making the forecasting regression methodology robust
- Design Day demand estimated using four year peak day heating degree days allowing for a good fit

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# Philadelphia Winter Heating Degree Days



Data Set (1976-2005)	Nov	Dec	Jan	Feb	Mar	Winter Season
Historical Mean Degree Days	533	862	1,028	844	671	3,938 <sup>b</sup>
Historical Peak Degree Days	762	1,219	1,400	1,183	911	4,535 <sup>b</sup>
No. of Sample Observations	30	30	30	30	30	30
Sample Standard Deviation	95	144	162	129	99	213
Data Relative to Mean <sup>a</sup> (%)	18	17	16	15	15	5 <sup>b</sup>
PGW's Design Degree Days	608	1,005	1,191	973	778	4,555

**Notes:**

<sup>a</sup> It is coefficient of variation, calculated as (sample standard deviation/sample mean)\*100.

<sup>b</sup> Individual months do not add up to this total, because it has been calculated independently using the historical winter season data or the standard deviation for the season total.

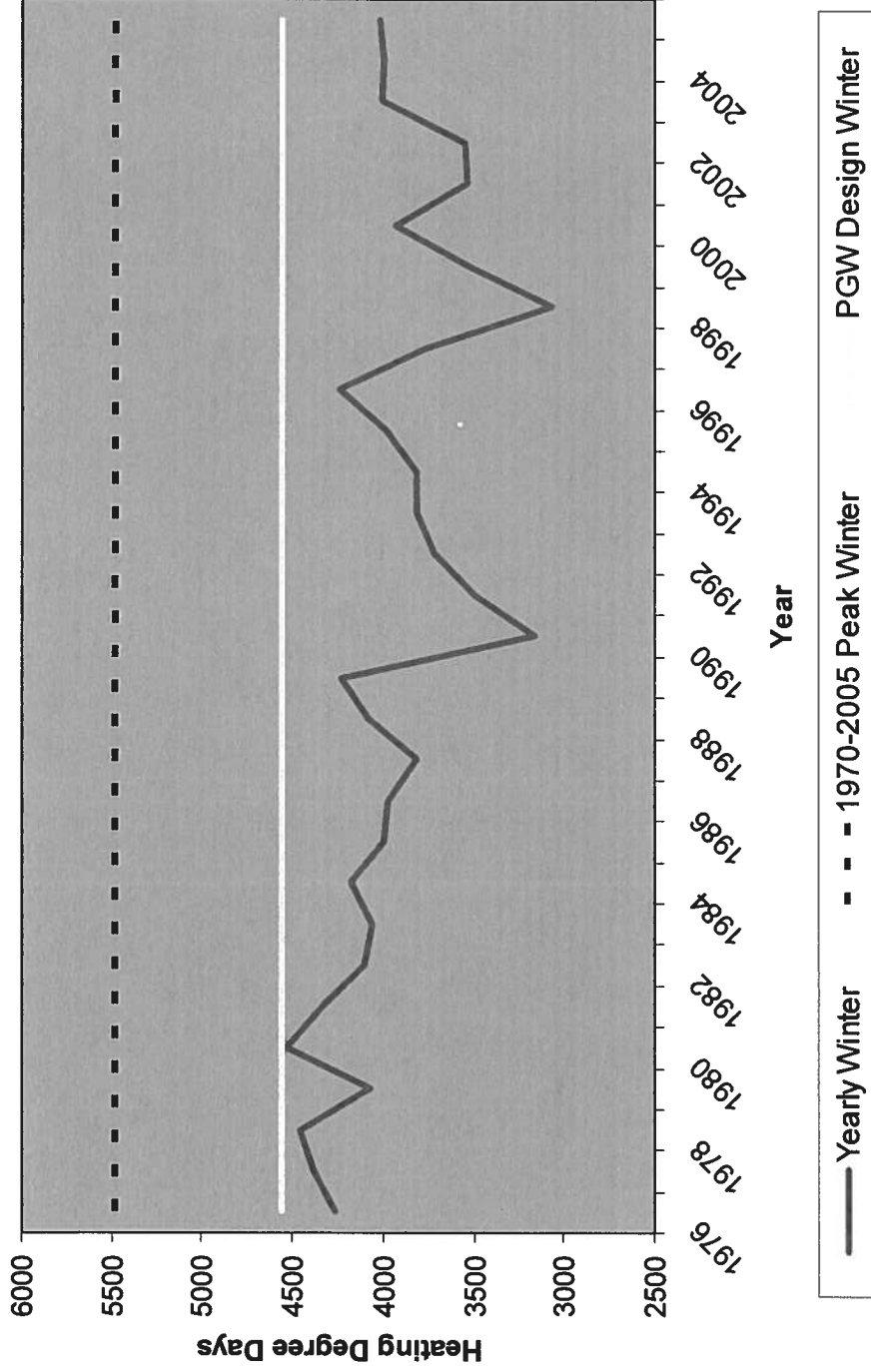
**PGW Design Degree Days are higher than NOAA estimate because of the location and frequency of measurements. PGW measures several times per day at the Richmond Plant. NOAA uses a simple average of the high and low temperatures.**

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# PGW Design Winter Heating Degree Days

Philadelphia Winter Heating Degree Days



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## PGW's Design Year Estimates



- The previous slide compares the design winter based on coldest winter in 30 years with historical winter weather and the theoretically coldest winter, measured in heating degree days (HDDs).
- Recent winters have been warmer than in the 1980s, and the trend suggests warming.
- PGW's design winter is still substantially below the theoretical coldest winter
  - Theoretical coldest winter includes the coldest winter months picked from the last 30 years and assumes each month is the thirty year cold month

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## Findings on Peak and Winter Demand



- PGW's approach remains essentially the same as was reviewed in the previous study.
- PGW's approach yields a forecast of design day and design winter that are reasonable estimations.
  - The design conditions are below "theoretical" worst case (which could yield higher than necessary investments)
  - The probability of meeting design winter conditions remains approximately once in every 16 years.
- PGW's approach incorporates recent trends in local markets towards more efficient equipment and demand response to prices.
- Potential for demand growth is modest (given local and national trends).

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## ICF's Approach to Estimating Design Winter Sendout



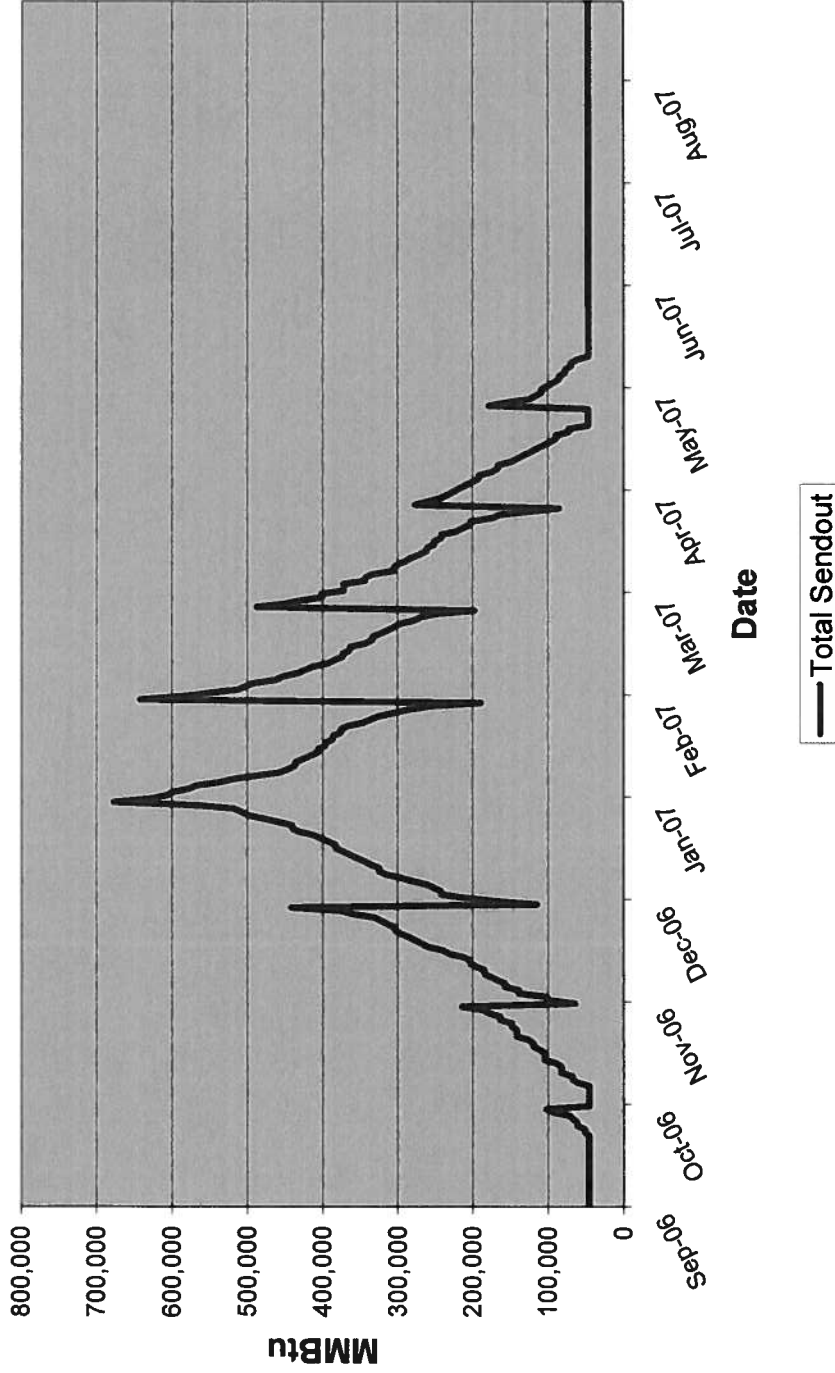
- First step is to use design winter parameters for 2006-2007 provided by PGW for its PGC filings with the Philadelphia Gas Commission.
  - These data are from September through August and in the form of load duration curves for each month.
- Data were converted to April through March and randomized to reflect typical random weather and gas pricing patterns.
  - Converting data for April through March makes modeling storage easier
  - Gas sendout and prices are correlated
- Design and average years were differentiated.
  - All the analysis is based on daily, sequential sendout
  - Average and design years differ only in winter sendout

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# Design Year Sendout for Planning – Sept. 1 to August 31



Design Year Sendout

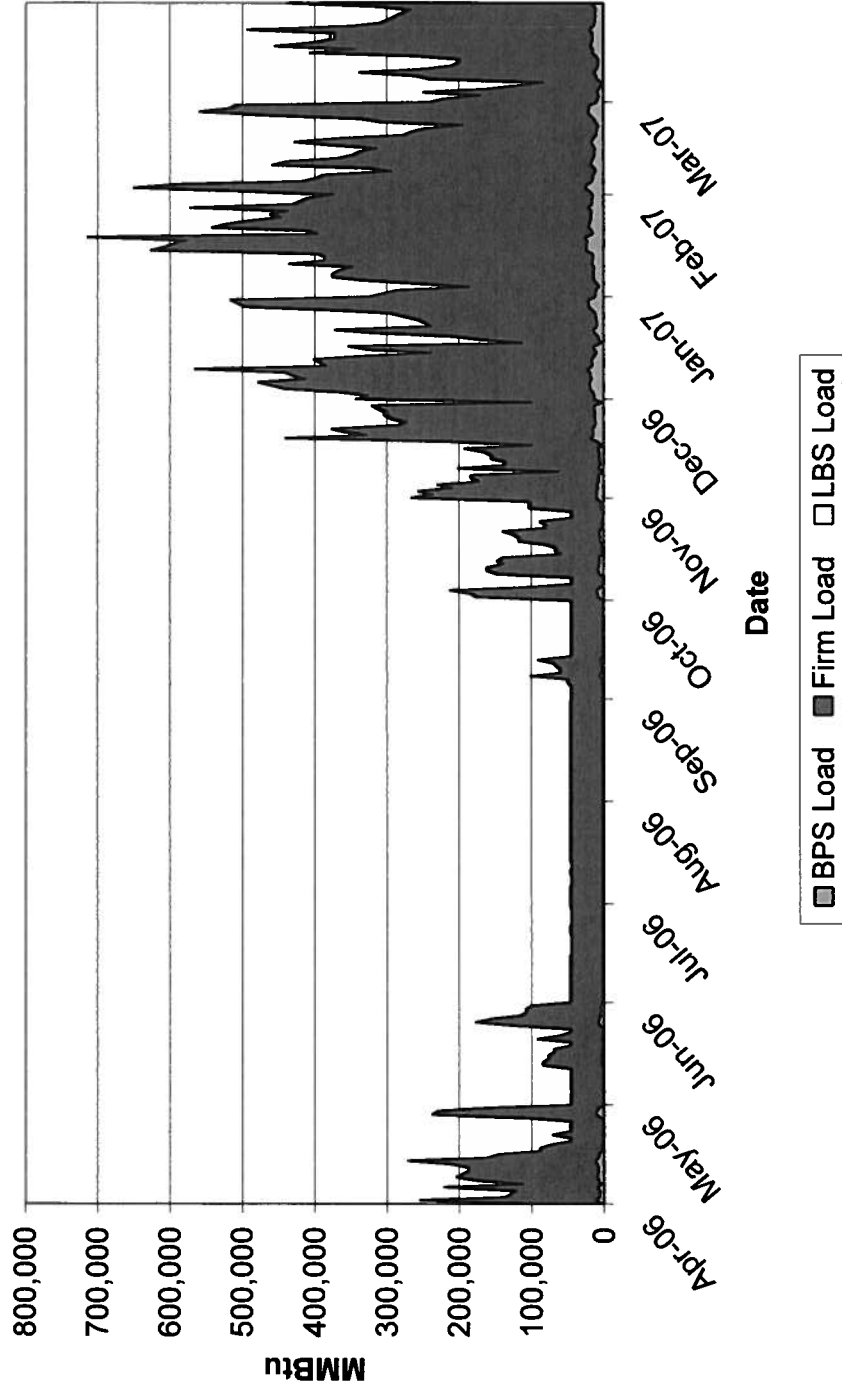


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# Sendout Reordered and Randomized – April 1 to March 31



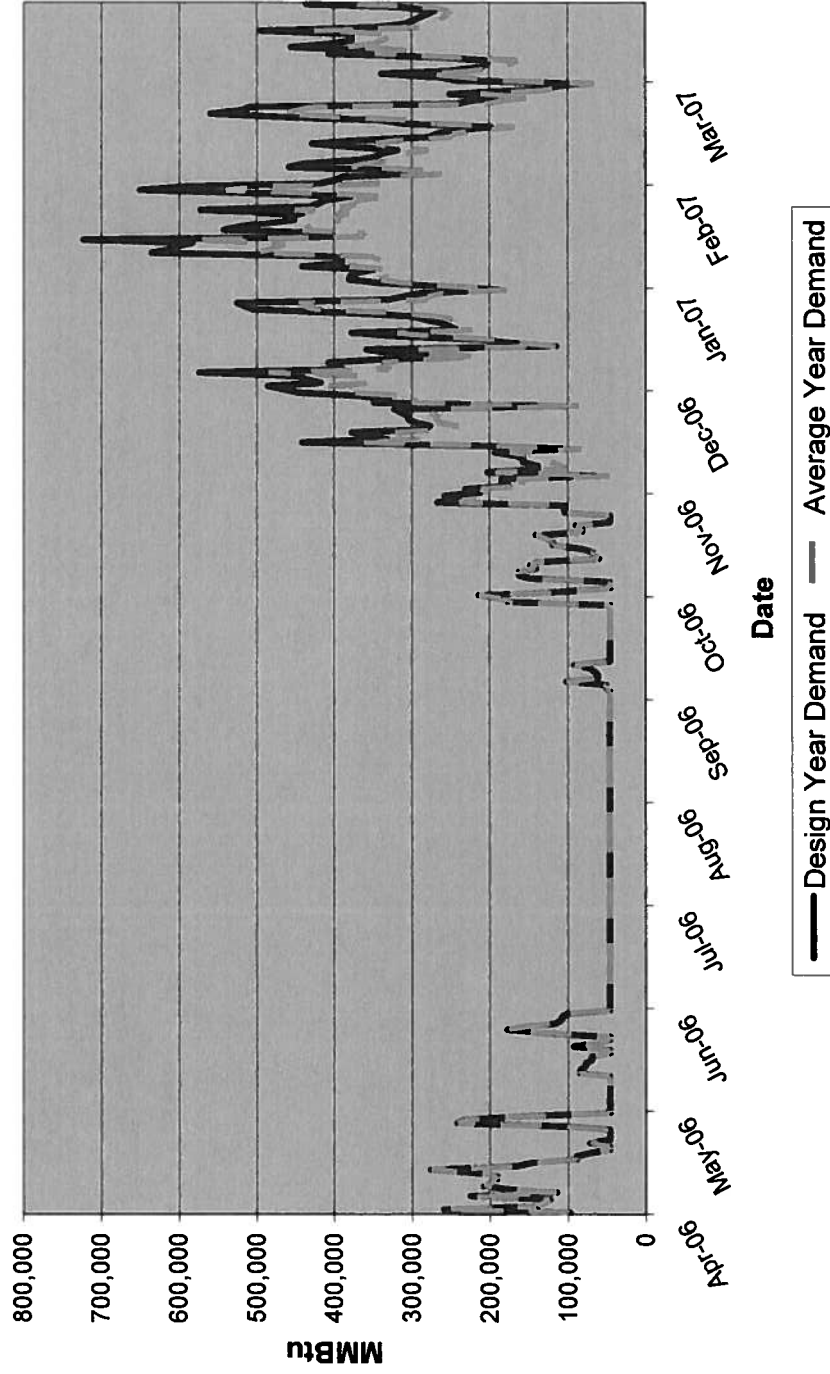
PGW Reference Case Sendout



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# Demand Patterns Modeled Consistent with Gas Prices

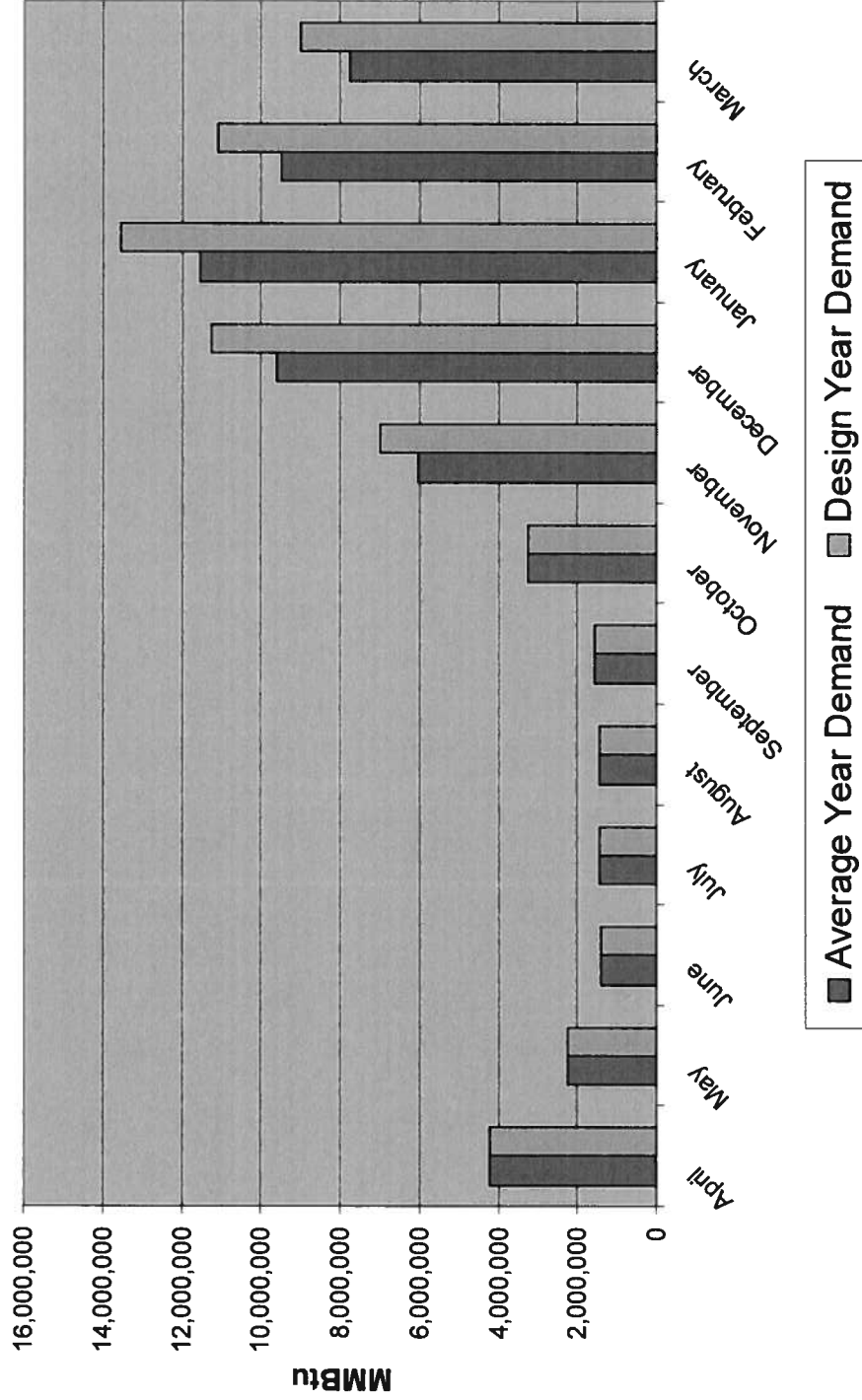
Design and Average Year Total Demand



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# Design and Average Winter Demand -- Simplified

Design and Average Year Total Demand



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## **Observation: Design Day Deliverability is an Incomplete Measure of Asset Value**



- Comparing Design Day requirements with available options is not a complete analysis.
- PGW operates with a 12 percent reserve margin over Design Day sendout requirements. This does not appear unreasonable.
  - Deliverability options on Design Day include
    - Transco long haul pipeline capacity
    - Transco GSS storage
    - Tetco/Dominion/Equitrans Storage delivered through Tetco FTS services
    - LNG
    - PAID – released capacity which has no long term fixed costs
- Design Day does not account for “Design Hour” requirements to maintain system pressures
- Design Day does not account for storage optionality in volatile gas markets.

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## Conclusions and Recommendations



- PGW's approach to estimating design winter and day conditions is reasonable and yields results that are prudent for capacity planning purposes.
- PGW uses its full pipeline capacity during winter seasons. Overall capacity utilization is higher for Transco, which is the lower cost pipeline, than it is for Tetco.
  - PGW has some opportunities to release capacity on these pipes, or engage in off-system sales when capacity is not needed for native load.
  - PGW should not permanently release capacity without call-back rights for winter seasons.
- PGW storage services appear adequate to meet peak requirements.

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Tab 13

**Philadelphia Gas Works**

Pennsylvania Public Utility Commission  
52 Pa. Code §53.61, et seq.

**Item 53.64(c)** Thirty days prior to the filing of a tariff reflecting an increase or decrease in natural gas costs, each Section 1307(f) gas utility seeking recovery of purchased gas costs under that section shall provide notice to the public, under § 53.68 (relating to notice requirements), and shall file the following supporting information with the Commission, with a copy to the Consumer Advocate, Small Business Advocate and to intervenors upon request:

(14) Analysis and data demonstrating, on an historic and projected future basis, the minimum gas entitlements needed to provide reliable and uninterrupted service to priority one customers during peak periods.

**Response:** Attached is the Capacity Resource and Asset Management Evaluation Report completed by Summit Energy in January, 2011.

JAN 25, 2011

# Capacity Resource and Asset Management EVALUATION REPORT

 **SummitEnergy**



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### **Executive Summary**

After conducting a thorough review of PGW's existing asset portfolio, historical operations, and future load projections; and based upon the assumptions and market dynamics stated herein, Summit has identified several recommendations for the utility's consideration. All recommendations have been made based upon the fundamental premise that PGW's primary objective is providing reliable and cost-effective natural gas supply to its customer base. Each of the recommendations can be considered independently of the others.

After comparing PGW's capacity to its design forecast, Summit recommends the utility evaluate eliminating or reducing portions of its existing asset base, provided favorable asset management arrangements cannot be attained. A stack ranking methodology of the cost of each asset was utilized to help determine the most appropriate areas of focus. Based upon its volume and high cost, Summit recommends the release of PGW's Equitrans storage. In addition to eliminating the Equitrans storage from the utility's portfolio, Summit also recommends consideration be given to reducing its Dominion storage (in addition to its associated Tetco FTS-7 and FTS-8 contracts). We estimate that with a reduction of 10,000 Dth of demand of the Dominion storage (along with the associated storage capacity and FTS transport contracts) PGW would still be capable of serving design scenarios. Despite the utility's ability to meet design scenarios with the recommended capacity reductions, it is important to note that such reductions will increase the utility's reliance on LNG and reduce capacity release credits to the gas cost rate. Additionally, reduction of the Dominion storage from approximately 4 Bcf to 3 Bcf could result in new contract rates that may diminish some or all of the potential savings.

While Summit recommends consideration of the elimination and reduction of some assets, we also recommend maintaining others due to their associated value. First and foremost, we recommend PGW retain all existing long-haul interstate capacity due to both its cost-effectiveness as well as the utility's lateral delivery requirements. Additionally, as both Tetco and Transco are fully subscribed it is questionable whether such capacity could ever be regained in the future if it were surrendered.

While we also currently recommend the retention of PGW's production area storage, the market should continue to be monitored for changing dynamics that would impact or alter the future value of the storage assets. Despite the protection that is afforded against balancing penalties and supply disruptions in the production area, this type of storage becomes less valuable in a marketplace lacking volatility.

Summit also recommends PGW continue to actively monitor potential new asset opportunities. With the significant changes that are taking place in the natural gas complex and particularly in the Northeastern US, it is possible that new supply and/or capacity alternatives could develop that could displace or replace current assets.

When taking into account PGW's assets and historical operations, one additional recommendation is to evaluate the feasibility of creating a more dynamic management of the utility's underutilized long-haul capacity. While the utility currently manages an active capacity release program, it is possible that additional benefits could be gained through administering an even more vigorous program. More participation in weekly long-haul capacity releases could yield incremental returns over and above what has historically been received. Based on current market conditions and the complexities involved, Summit would recommend PGW manage any enhanced release program at this time versus relying on a third party.

The market dynamics in the Northeast have vastly changed in the past several years and are still rapidly evolving. Therefore, Summit recommends a short-term approach to any further contractual asset retention. It is also Summit's belief that PGW would be well served to internally re-evaluate its asset portfolio on a regular basis (annual to every two years) to ensure it can take better advantage of any future market developments.

In conclusion, Summit advocates that PGW utilize the enclosed report to consider these recommendations and take action accordingly.



**Introduction and Scope**

The following report outlines independent analysis conducted by Summit Energy Services, Inc. (Summit) regarding the natural gas capacity resources of Philadelphia Gas Works (PGW). This assessment was constructed based upon a thorough investigation of the utility's existing gas capacity asset portfolio, the utility's servicing obligations, and a detailed review of existing and projected market fundamentals. The study consisted of the following:

- Review and analysis of PGW current gas supply infrastructure assets (pipeline capacity, storage, and LNG)
- Assessment of range of appropriate levels of capacity resources
- Investigation of alternative supply and/or capacity options
- Examination of value of utilizing third party asset management
- Review of asset management payment structures

## **Background**

PGW initially engaged Summit through a competitive request for proposal to perform a thorough evaluation of both PGW's capacity portfolio holdings and its commodity purchasing strategies. PGW program evaluations have been periodically performed by independent parties in the past, the most recent being a study issued by a third party in 2006. Such studies must be re-evaluated at discrete time intervals to consider changes not only in the load characteristics of PGW itself, but also to evaluate changes that occur in both the commodity and capacity markets.

## **Summit Approach**

Upon engagement, Summit reviewed historical testimony of PGW personnel outlining the utility's operational practices as well as the aforementioned study from 2006. In addition, Summit reviewed testimony from prior Gas Cost Rate (GCR) proceedings.

PGW has historically maintained the perspective that keeping the existing infrastructure portfolio intact best enables the utility to provide safe, adequate, and reliable service to its customers. Although there were recommendations which advocated the future consideration of shedding the most marginal economic assets in the portfolio, the previous study largely supported the utility's viewpoint. A contrary opinion from a GCR proceeding participant, however, called for more definitive action, stating that PGW had a large amount of excess capacity that needed to be relinquished, and that its current portfolio holdings were causing the GCR to be inflated.

As Summit prepared to re-evaluate the PGW portfolio and provide its own assessment, the utility collected and disseminated updated information to Summit including the following:

- Most current information concerning historical design day, design year, and actual delivery send out data
- Utility-controlled Liquefied Natural Gas (LNG) liquefaction and vaporization capacities, boil-off histories, and historical monthly inventories
- Capacity release and off-system sales histories, including both long-term and short-term transactions
- Third party supplier agreements designating volumes, price structures, optionality, delivery points, etc.
- Commodity purchasing program details, including historical purchase information

The provided data was supplemented with questions set forth by Summit as additional information was required, as well as with detailed interviews of PGW strategic and tactical personnel. These discussions provided opportunities to learn about operational constraints and details that were not set forth in the provided documentation. This was particularly necessary with the LNG asset evaluation, as this was not jurisdictional at the interstate level and lacked the visibility of FERC-mandated tariffs for long-haul and storage capacity.

Summit next engaged in its own analysis independent of PGW. This consisted of first establishing a set of assigned costs for each capacity asset in the PGW portfolio. This included a standard set of assumptions involving the commodity cost, heating values, utilization of current interstate pipeline tariffs, and other factors to make sure assets were evaluated using equivalent measures.

Summit included all relevant costs for each asset to assign an “as delivered” cost. This included demand charges, commodity charges, fuel, as well as any carrying costs for assets such as storage and LNG. Storage assets also included transportation for both injection and withdrawal capacity to deliver to the PGW city gate. Additional considerations such as storage cycling requirements and load factor assumptions were also integrated. After each asset was assigned a cost, Summit then stack ranked the assets to ascertain relative costs.

Once such analysis was complete, Summit prepared both a “snapshot analysis” of how PGW is currently managed, as well as a set of recommendations to best position PGW in the future in light of market shifts. These findings and recommendations are incorporated herein.

### **PGW Historical Operations**

Reviewing the historical performance of PGW operations, Summit concludes that PGW has succeeded in its core mission of ensuring that all system delivery requirements are fulfilled. PGW has not had to curtail firm service customers and has been able to satisfy all design day and design winter delivery scenarios. Thus, it is evident that the current asset portfolio is adequate to meet needs now and into the anticipated future. This does not answer the question, however, of whether PGW carries excess capacity in its portfolio. This issue is discussed in the recommendation section of this report.

### **Long-haul Transportation Capacity**

Due to the nature of peaking assets not being required at all times, utilities are naturally over-subscribed (or “long”) on their capacity during most periods. While it would be optimal to have “load following” capacity, it is not feasible for pipelines to provide this service. Thus, most interstate pipeline long-haul firm transportation and storage are based upon demand charges for the largest amount of capacity the purchaser requires on a given day. This requires a careful balancing of one’s needs.

Generally, PGW has performed well balancing such needs. Interstate long-haul capacity is first scheduled to serve “as needed” daily demand, with any unutilized capacity next being scheduled to deliver gas into either interstate storage or PGW-owned LNG liquefaction facilities. Any excess capacity beyond such needs is released into a relatively liquid secondary capacity market using an internal bidding system supplemented by the applicable interstate pipeline electronic bulletin board (EBB) system. This allows other entities to bid on such capacity, though PGW permits the originally selected bidder to retain a right of first refusal to match the right of the highest bid.

PGW's participation in the secondary capacity markets allows them to effectively recoup or "monetize" assets on otherwise sunk costs. The values of these assets can fluctuate over time, and are typically less valuable in times of lower demand.

### **Storage Capacity**

Storage is critical towards achieving the goal of delivering peak day needs, as interstate capacity alone is insufficient for this task. Interstate storage is another asset that PGW extensively utilizes, and is largely divided into production area storage (Gulf region) and market area storage (Pennsylvania market area). These classifications are important due to their very different strategic characteristics.

Production area storage tends to have large amounts of capacity associated per storage field (many are abandoned gas reservoirs), and usually does not have equivalent long-haul transportation contracts associated directly with it, although there are usually receipt point rights that match the storage field.

Production storage has three primary functions. First, it can be used when there are temporary issues with obtaining gas from the furthest points in the Gulf due to hurricanes or well freeze-offs in the winter season. Owners of such storage can make withdrawals until the supply disruption ends.

Second, variations between actual usage and nominations can be managed with storage assets to avoid daily balancing penalties. Additionally, the potential for large penalties (upward of \$50/Dth) to be incurred during Operational Flow Order (OFO) periods would be less likely to materialize, as needed gas can be drawn from storage or unnecessary gas can be injected. This is valuable during crisis times when it is difficult to purchase or sell incremental gas.

Finally, the use of storage in "contango" markets (those where future pricing is significantly higher than current month pricing) make it less expensive to purchase gas in current months, carry volumes in storage, and then withdraw it during higher priced periods. As long as the future month price premium exceeds the cost of the storage assets, storage is a tool for price risk management, in addition to its physical reliability.

Market area storage shares many of the same characteristics as production area storage, but there are some key differentiators. As many of the storage fields have physically less capacity, PGW is required to contract for multiple storage services, each of which has differing pricing and deliverability structures. This does have an ancillary benefit, however, since it effectively diversifies their portfolio across multiple locations, and allows for receipt of gas at additional delivery points in the event of force majeure.

Market area storage is designed to provide security of supply in the event long line purchases are lost, to meet peak day demand and design year requirements, and to provide swing and balancing service. In addition, it provides a physical price hedge for a

portion of the portfolio. PGW manages these fields to be regularly “cycled” according to minimum pipeline requirements.

### **PGW-Owned LNG Infrastructure**

PGW has substantial LNG assets that are owned and maintained internally, including storage facilities at Richmond (4,045,800 Mcf capacity) and Passyunk (253,000 Mcf capacity). These assets are critical to the utility’s ability to meet design day capacity needs due to their large vaporization and send out capabilities (411,000 Mcf/day and 47,000 Mcf/day, respectively). As is typical with LNG storage managed by utilities, PGW holds LNG in order to meet high deliverability needs on a short-term basis, often in the form of “needle-peak” demand spikes in the winter season.

LNG has several drawbacks when compared to more traditional natural gas deliveries. First, liquefaction occurs at much slower rates than the vaporization itself, so replenishing exhausted supplies requires considerably more time. While a market exists for delivered LNG, the associated costs are uneconomical. Second, PGW’s current liquefaction system achieves maximum efficiency only during select parts of the year (late winter and autumn), so it is a rigid schedule.

While there are limitations, the LNG capacity PGW owns has some unique benefits. First, the capacity itself is substantial (approximately 4.3 Bcf). Although it would only satisfy 10 days of deliverability at full utilization, the LNG provides insurance against a catastrophic upstream event. Second, it serves as an economic arbitrage tool in the event of a price spike. In such an event, PGW could look to sell incoming pipeline/storage gas to another delivery point for a short period of time, and displace such delivery with LNG. Thus, while illiquid relative to capacity markets, LNG assets could actually result in higher monetization in selected instances. Lastly, as they are self-owned, these LNG assets are not subject to the same rules governing interstate storage, including cycling requirements, variable tariff pricing over time, etc.

### **Capacity Monetization**

PGW employs a variety of strategies to balance its own load requirements and effectively mitigate demand charges. They have increasingly become an active participant in the capacity release market and generally have had little difficulty finding a third party to whom it could release its excess pipeline demand. PGW releases capacity as available on either a monthly or semi-monthly basis dependent upon how actual load is performing relative to plan. They have been successful at obtaining values for some longer term and winter releases near, at, or above maximum tariff rates. This practice helps to offset nearly all demand charges associated with those volumes that are released. Conversely, shorter term releases made during the summer season have often yielded values that are well below actual demand cost, which in turn fail to recover the total cost of the released volumes. Over recent years, PGW’s expanded capacity release activities have yielded an average release benefit increase of over 600% when comparing the early 2000’s to the years leading up to 2010.

In addition to the capacity release strategy, PGW historically has looked at off-system sales (i.e., bundling capacity availability with natural gas itself and selling to third parties at delivery points other than PGW). This option has several limitations per PGW's current resource mix. The off-system sales market is much more short-term in nature (often for a few days at most) and for maximum benefits requires marketing of the supply. Additionally, unlike capacity release, which utilizes the pipeline EBB to monitor and credit back demand dollars, PGW has to devote resources to nominate gas and bill the buyer accordingly. This method of cost recovery works best when pricing substantially rises due to system constraints or extreme weather conditions. In select years past, this was strictly done during instances where PGW was solicited by a third party. Such activities yielded financial benefit for the utility and were based upon existing market conditions.

PGW has also recently employed a one year asset management agreement for a portion of its storage capacity. This type of release has the potential to recover all or more than the value of the actual demand charges. A third party will often pay a premium for such assets (as often pipeline storage can be oversubscribed) to more effectively arbitrage trading positions.

PGW has utilized this strategy successfully for their Transco WSS production storage, releasing approximately half of their storage position to a third party at a rate that exceeded the utility's actual tariff costs. Under this Asset Management Agreement (AMA), PGW releases 1.5 Bcf of Transco WSS storage capacity in return for \$1.1 million via monthly payment installments. The third party arrangement, which is currently the only instance of PGW utilizing the services of an outsourced asset manager, has been a lucrative agreement for the utility based on the market value of the storage capacity. That said, it should be noted such values of storage will fluctuate with the market and the value that can be derived will vary.

### **Assumptions**

Summit approached its analysis with a core set of assumptions. Some of these are more numerical in nature to better evaluate the assets in the portfolio on an "apples to apples" basis. Others more specifically focus around organizational goals.

### **Reliability**

Summit operated under the fundamental premise that PGW has a mandated public service duty to ensure that its service delivery requirements must always be met. This is a different operational mindset than what is held by many non-utility entities. For instance, a for-profit industrial might elect to shut down production and sell off any gas if premium prices existed in the marketplace. Other companies, such as trading entities, might incorporate a greater element of risk into their decision-making by reducing capacity commitments and relying on supply availability at the time it is required.

Summit also focused on unique attributes of the PGW system, especially its reliance on interstate pipeline laterals and its limited LNG liquefaction capabilities. Although PGW

is served by the interstate pipeline system, PGW is actually fed by laterals off of the main pipeline system which constrains deliveries during winter peak demand times when the laterals are delivering full requirements. In addition, Summit examined the relative subscription rates of capacity and storage on the interstate systems to determine the availability to replace any asset removed from the capacity portfolio. Based on such analysis, one core assumption is that there currently tends to be a limited ability to replace service with alternative firm asset commitments. Last, Summit assumed that a financial commitment (i.e., a delivered contract with liquidated damages) was inferior to a physical asset, due to downstream damage that could be created in the event the supplier was unable to fulfill delivery requirements during a peak day.

### **Economics**

Summit prepared its analysis with a standard set of economic assumptions to ensure uniformity as it evaluated each capacity asset in the PGW portfolio. While such assumptions would change over the contract life of the respective assets and under varying commodity pricing thresholds, the relative values of each asset generally remain consistent.

Forward pricing of natural gas changes daily, so to incorporate consistency in our analysis, our first assumption was a base case NYMEX estimate of \$5.00/Dth. Additionally, analysis was run using NYMEX estimates ranging from \$3.50/Dth to \$7.00/Dth in various scenarios.

Summit also used currently effective tariffs to project demand and commodity charges, fuel ratios and storage ratchet requirements. Such numbers are subject to future rate case adjustments, but generally have more stability than the natural gas commodity itself. While different pipeline filings could affect the value of one capacity asset versus another, such changes occur infrequently and can be evaluated periodically to ensure where they each rank from a cost standpoint. PGW has swing contracts within their supply portfolio that carry an additional pipeline demand component, as these are no-notice contracts. The models do not take these additional demand charges into account, as the impact of these charges on the stack ranking would be negligible.

### **Operations**

Where necessary, Summit assumed a Btu conversion of 1.03 to convert Mcf measurements to Dth. This is also the value used by PGW in many of their conversions, and typically, there is low variation in Btu factors across interstate pipelines.

Historical data indicates consistent year-over-year load declines independent of weather factors, which has been confirmed by PGW's own analysis. While this decline is generally modest (approximately half a percent per year), this reinforces the need to perform an internal review of its assets based on current and future needs. For our analysis, Summit used the 2010/2011 Design Day/Year model (shown on next page). Summit did not model asset needs based on a normal load forecast as this was considered imprudent given PGW's core mission of customer reliability.

Second, Summit assumed historical storage injection and withdrawal patterns, including fulfilling cycling requirements as governed by tariffs. This includes injecting gas on a daily and seasonal basis, which limits maximizing more aggressive “fill” strategies that would be based solely on price. Similarly, withdrawal from each individual storage field creates both a floor and a cap on deliverability. Summit assumed compliance with applicable pipeline tariffs as well as a fairly consistent cycling pattern based upon historical data.



**2010-11 Design Forecast\* (MDth)**

	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11
1	42.0	42.5	62.3	115.3	678.7	645.5	475.2	282.3	189.3	42.6	42.6	42.3
2	42.0	42.5	89.7	174.6	628.6	585.8	447.3	264.7	155.0	42.6	42.6	42.3
3	42.0	42.5	108.0	204.3	598.6	555.9	419.4	238.4	129.3	42.6	42.6	42.3
4	42.0	42.5	126.2	224.1	588.6	516.1	400.7	229.6	120.7	42.6	42.6	42.3
5	42.0	42.5	135.3	243.8	558.5	506.2	391.4	220.8	112.2	42.6	42.6	42.3
6	42.0	42.5	144.5	273.5	538.5	486.3	382.1	212.0	103.6	42.6	42.6	42.3
7	42.0	42.5	153.6	283.4	518.5	466.4	372.8	203.2	95.0	42.6	42.6	42.3
8	42.0	57.7	162.7	293.3	498.4	456.4	363.5	194.4	95.0	42.6	42.6	42.3
9	42.0	57.7	171.9	303.2	488.4	446.4	354.2	185.6	86.5	42.6	42.6	42.3
10	42.0	65.4	181.0	313.1	478.4	436.5	344.9	176.8	86.5	42.6	42.6	42.3
11	42.0	73.0	190.1	322.9	468.4	426.5	335.6	176.8	77.9	42.6	42.6	42.3
12	42.0	80.6	199.2	332.8	458.4	416.6	326.3	168.0	69.3	42.6	42.6	42.3
13	42.0	80.6	208.4	342.7	448.4	406.6	317.0	159.2	69.3	42.6	42.6	42.3
14	42.0	88.2	217.5	352.6	438.3	396.7	307.7	150.4	60.8	42.6	42.6	42.3
15	42.0	95.9	226.6	362.5	428.3	386.7	298.4	141.6	60.8	42.6	42.6	42.3
16	42.0	103.5	235.7	372.4	418.3	376.8	289.1	132.8	43.6	42.6	42.6	42.3
17	42.0	103.5	244.9	382.3	418.3	366.8	279.8	124.1	43.6	42.6	42.6	42.3
18	42.0	111.1	254.0	392.2	408.3	356.9	270.5	115.3	43.6	42.6	42.6	42.3
19	42.0	111.1	263.1	402.0	398.3	346.9	261.1	106.5	43.6	42.6	42.6	42.3
20	42.0	118.8	272.2	411.9	388.3	337.0	251.8	97.7	43.6	42.6	42.6	42.3
21	42.0	118.8	281.4	421.8	378.3	327.0	242.5	88.9	43.6	42.6	42.6	42.3
22	42.0	126.4	290.5	431.7	368.2	317.1	233.2	88.9	43.6	42.6	42.6	42.3
23	47.5	126.4	299.6	441.6	358.2	307.1	223.9	71.3	43.6	42.6	42.6	42.3
24	47.5	134.0	308.8	451.5	348.2	297.2	214.6	71.3	43.6	42.6	42.6	42.3
25	53.0	134.0	308.8	471.3	338.2	267.3	205.3	44.9	43.6	42.6	42.6	42.3
26	58.6	141.7	317.9	481.2	328.2	257.4	196.0	44.9	43.6	42.6	42.6	42.3
27	58.6	149.3	327.0	491.0	318.2	247.4	177.4	44.9	43.6	42.6	42.6	42.3
28	69.6	164.6	345.3	510.8	298.1	197.6	168.1	44.9	43.6	42.6	42.6	42.3
29	80.7	172.2	372.6	510.8	288.1		149.5	44.9	43.6	42.6	42.6	42.3
30	97.2	195.1	427.4	530.6	258.1		121.6	44.9	43.6	42.6	42.6	42.3
31		218.0		580.0	188.0		84.3		43.6		42.6	42.3

\*Based on the temperature pattern for a design year in the PGW Model. PGW's design day send out at 0° is 681,200 Mcf.

## **Market Dynamics**

An analysis of historical market drivers and pricing trends is often effective for establishing a forecast for future contingencies. This approach, however, loses efficacy if new pricing drivers are introduced such that the supply and demand fundamentals of the market are altered. The following analysis reveals that many pre-2007 market conditions are no longer domestic driving factors today. Further, a new paradigm has evolved in the natural gas complex specifically impacting Northeast gas transportation markets.

### **US Natural Gas Landscape**

In 2006 and 2007, most, if not all, energy markets were indicative of the rapid economic growth experienced both domestically in the US, and abroad. Natural gas consumption continued to witness an upward growth trend into 2007, pushing demand to record levels. Optimism of seemingly unstoppable growth for energy helped push fuel prices to elevated levels and had most market analysts expecting an extended upward trend in prices, which in turn resulted in growing investor interest.

Coming out of 2007, demand evidence was compelling: US natural gas consumption in the first half of 2008 exceeded that of 2007, setting new five-year highs. Demand was not alone in supporting prices during this time. After many years of strong investment in natural gas exploration and production (the gas rig count had been setting new highs for four years running), natural gas production in the US was unable to keep pace with demand. The amount of gas in storage was insufficient at five-year average levels. The result: a steady uptrend in pricing through 2008.

The impact of the “Great Recession” on US natural gas consumption was delayed, but by early 2009, demand had fallen to five-year minimums. Despite this, US natural gas production remained very strong as a result of the favorable investment environment of 2008. In fact, gas production in the US set new highs in 2009. High volumes of natural gas in storage resulted and subsequently persisted throughout 2009. As such, gas prices fell coming out of 2008 and heading into 2009.

In mid 2009, US natural gas consumption began showing signs of recovery and had recovered to near five-year highs by early 2010. US natural gas production also continued to show impressive growth as a result of shale production and storage volumes reached an all-time high in November 2010. Logically, gas prices have remained near the \$4-\$5 range since March.

As we turn to 2011 and beyond, a few major themes emerge as key drivers for the US natural gas market. Demand hinges on industrial market recovery as well as technological advancements through increased investment in the exploration and production industry. The fundamental outlook going forward is for strong growth in production to persist at rates greater than the expected growth in consumption. As such, Summit anticipates prices to remain relatively flat through 2011 and into 2012. Over the next 5 years, our outlook is for the market to move in a slightly upward direction; however, prices are not expected to reach the highs seen pre-2009.

## Regional Transportation Pricing Landscape: Northeast

Basis costs in the Northeast historically have been heavily influenced by the incremental escalation of regional natural gas demand while interstate pipeline capacity infrastructure has remained relatively static. The resulting shortage of pipeline capacity to bring sufficient gas into the region created a floor for regional transportation prices making the Northeast a premium gas market. Other regional market drivers like weather, particularly the severity and duration of winter temperatures and precipitation, LNG capabilities, and Canadian gas imports into the region have also been key pricing drivers.

Much has changed in the Northeast since the 2006 study of PGW's assets was completed. The 2006 study was written in the wake of two major hurricanes in 2005 that introduced extreme national natural gas pricing volatility and took significant Gulf supplies off-system for the winter of 2005-2006. Since 2006, we have not seen similar destructive hurricane activity hit producing regions in the Gulf. Subsequently, the credit crisis of 2008 introduced another macro-environment alteration to the industry. Additionally, the cost of obtaining capital for the whole of the industry increased.

The largest market drivers in the Northeast post-2006 have not been the credit crisis nor hurricane activity. Rather, the Northeast natural gas market has responded to simple supply and demand fundamentals consisting of an increase in production and pipeline infrastructure and a simultaneous dip in consumer demand.

In 2008, Northeast natural gas consumption was approximately 9 Bcf/day. In late 2008, the last leg of the Rockies Express Pipeline brought an additional 1.8 Bcf/day into the region via the TCO pipeline system. This provided a 20% boost to Northeast supplies and brought immediate relief to the historically premium regional pricing complex.

Marcellus Shale gas has also introduced increased supply into the Northeast. This intra-region supply is expected to eventually bring as much as 6 Bcf/day into the Northeast's supply mix. Currently, Marcellus Shale is contributing 0.7 to 1.3 Bcf/day of supply. The long-term impact of this shale find is dependent on the following: further build-out of a pipeline gathering system that will connect Marcellus Shale gas to major interstate pipelines, the domestic price of natural gas (which will impact break-even rates for Marcellus drilling rigs), and environmental legislation regarding the hydraulic fracturing required to pull shale gas from underground formations.

The natural gas pipeline infrastructure in the Northeast has experienced exponential growth since 2009. Fifteen new pipeline extensions are set to be completed in the Northeast region by 2013 that will allow approximately 11 Bcf/day<sup>1</sup> in additional gas throughput. This increase in infrastructure is a dramatic shift from the early to mid 2000's when new pipeline build-outs were far less common. Historically, due to the lack of infrastructure, basis prices were bid up to premium levels as various parties competed for the remaining pipeline volumes that were not consumed by upstream pipeline market

<sup>1</sup> [www.ferc.gov/industries/gas/gen-info/horizon-pipe.pdf](http://www.ferc.gov/industries/gas/gen-info/horizon-pipe.pdf)

participants. The new infrastructure has already provided significant relief to regional basis prices and has allowed the new supply from the Rockies and Marcellus Shale to move with more freedom in the region.

While the EIA has not yet released its calendar-year 2010 natural gas consumption numbers for the Northeast states, we expect demand to have decreased proportionately to the broader macro-economic impact of the United States recession.

The changes to the supply and demand landscape of the Northeast outlined above have caused regional transportation prices and assets to decline in value. Excess intra-region supply threatens to displace a large portion of gas entering the region from the Gulf, Rockies, and Canada. While interstate pipeline capacity assets into the Northeast, particularly from the Gulf, have managed to retain value (likely due to a ‘wait-and-see’ approach as to whether the new supply paradigm will persist in the Northeast), regional basis prices have retreated significantly since early 2009. The new supplies have all but removed the historical pricing volatility in the region.

### **Summit Analysis Process**

Based upon Summit’s historical findings of the PGW program as well as the above mentioned dynamics in the marketplace that have occurred in the last several years, Summit designed its own “cost to deliver” model that effectively stack ranks each contracted capacity asset in the PGW portfolio. While the model is based upon the assumptions stated herein, these have been examined through multiple scenarios, and our analysis indicates relative asset rankings generally remain consistent.

The model integrated financial costs including the natural gas commodity as well as associated tariff charges. Additional costs associated with storage assets, such as transportation costs to deliver withdrawals from storage and applicable carrying costs unique to each storage agreement, were also incorporated.

These assets were stack ranked solely on a cost basis. In the first set of scenarios, cost models assumed no spread between winter and summer prices (i.e., NYMEX values flat throughout year). As seen in the table on the following page, the impact of increases in commodity cost to the relative weighted average costs is marginal. Even if NYMEX values were to return to their historical settlement highs, the stack rankings within each category remain consistent.

		<b>NYMEX: \$3.5/Dth Year- Round</b>	<b>NYMEX: \$5/Dth Year- Round</b>	<b>NYMEX: \$7/Dth Year- Round</b>
<b>Market Area Storage</b>	Equitrans SS3	\$7.665	\$9.442	\$11.811
	Tetco SS1-A*	\$6.307	\$8.035	\$10.339
	Dom GSS Tetco FTS8	\$6.062	\$7.766	\$10.037
	Dom GSS Tetco FTS7	\$6.022	\$7.726	\$9.998
	Tetco SS1-B	\$5.743	\$7.471	\$9.776
	Transco GSS	\$5.314	\$6.976	\$9.192
	Transco S2	\$5.290	\$6.955	\$9.174
	LNG	\$4.329	\$5.953	\$8.119
<b>Production Area Storage</b>	Transco ESS1	\$5.447	\$7.036	\$9.155
	Transco ESS2	\$5.447	\$7.036	\$9.155
	WSS Transco FT*	\$4.594	\$6.200	\$8.341
<b>Long-Haul Transport</b>	Tetco CDS	\$4.504	\$6.145	\$8.333
	Tetco FT-1	\$4.490	\$6.130	\$8.318
	Transco FT	\$4.237	\$5.827	\$7.947

\*Tetco SS1-A and WSS Transco FT are primary tools employed by PGW to avoid interstate pipeline balancing penalties on differentials between actual consumed and delivered volumes.

Next, cost models assumed \$5.00 NYMEX in summer months, with summer-to-winter spreads of \$.50, \$1.00, and \$2.00. Since most gas is consumed in the winter months, the model assumed storage gas was bought in the summer and used in the winter, while long-haul was based on winter pricing. As seen in the table below, growth in summer-to-winter spreads increases the value of all storage assets, and the lowest cost storage options begin to provide a lower weighted average cost of gas than long-haul; however, the increased value does not outweigh the costs for Equitrans in any of the sample scenarios. In addition, such large summer-to-winter commodity spreads are not expected to materialize in the foreseeable future, as spreads have eroded in recent years due to gas-fired power generation and high storage levels.

		<b>NYMEX: \$5/Dth Summer, \$5.5/Dth Winter</b>	<b>NYMEX: \$5/Dth Summer, \$6/Dth Winter</b>	<b>NYMEX: \$5/Dth Summer, \$7/Dth Winter</b>
<b>Market Area Storage</b>	Equitrans SS3	\$9.442	\$9.442	\$9.442
	Tetco SS1-A	\$8.035	\$8.035	\$8.035
	Dom GSS Tetco FTS8	\$7.766	\$7.766	\$7.766
	Dom GSS Tetco FTS7	\$7.726	\$7.726	\$7.726
	Tetco SS1-B	\$7.471	\$7.471	\$7.471
	Transco GSS	\$6.976	\$6.976	\$6.976
	Transco S2	\$6.955	\$6.955	\$6.955
	LNG	\$5.953	\$5.953	\$5.953
<b>Production Area Storage</b>	Transco ESS1	\$7.036	\$7.036	\$7.036
	Transco ESS2	\$7.036	\$7.036	\$7.036
	WSS Transco FT	\$6.200	\$6.200	\$6.200
<b>Long-Haul Transport</b>	Tetco CDS	\$6.692	\$7.239	\$8.333
	Tetco FT-1	\$6.677	\$7.224	\$8.318
	Transco FT	\$6.357	\$6.887	\$7.947

Based on the scenarios examined on the previous page, changes in the absolute cost of gas do not have a significant impact on the relative cost of delivery options. Additionally, large summer-to-winter commodity spreads are not expected, and modest spreads do not result in changes to the assessment of the highest cost assets. Thus, recommendations for optimization are based on the \$5.00 year-round NYMEX scenario.

**Asset Stack Ranking**

<b>Market Area Storage</b>	<b>Max Storage Quantity (Dth)</b>	<b>Storage Demand (Dth)</b>	<b>Estimated WACOG (\$/Dth)</b>
Equitrans SS3	522,500	4,998	\$9.442
Tetco SS1-A	2,647,080	44,118	\$8.035
Dom GSS Tetco FTS8	3,007,810	22,495	\$7.766
Dom GSS Tetco FTS7	911,161	6,815	\$7.726
Tetco SS1-B	2,462,120	20,847	\$7.471
Transco GSS	4,123,733	53,871	\$6.976
Transco S2	466,554	5,191	\$6.955
LNG	4,428,073	469,680	\$5.953

<b>Production Area Storage</b>	<b>Max Storage Quantity (Dth)</b>	<b>Storage Demand (Dth)</b>	<b>Estimated WACOG (\$/Dth)</b>
Transco ESS1	482,792	47,986	\$7.036
Transco ESS2	656,013	65,201	\$7.036
WSS Transco FT	3,335,909	39,246	\$6.200

<b>Long-Haul Transport</b>	<b>Capacity (Dth)</b>	<b>Estimated WACOG (\$/Dth)</b>
Tetco CDS	75,000	\$6.145
Tetco FT-1	59,822	\$6.130
Transco FT	167,179	\$5.827

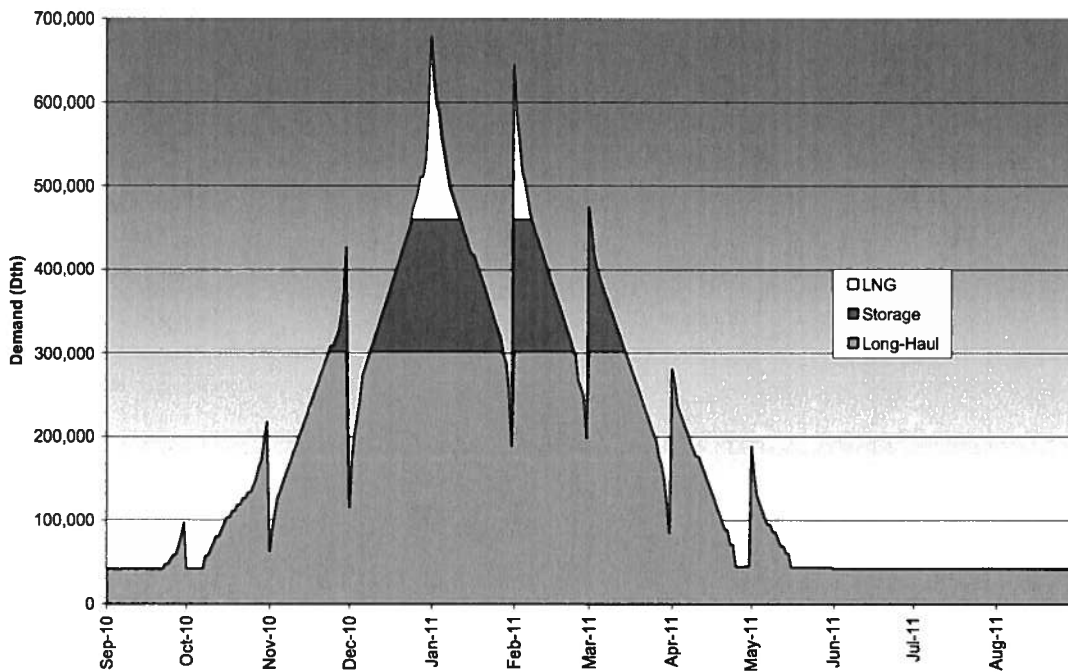
Based upon our initial analysis of storage assets (table above), Equitrans storage was the highest cost delivered asset to serve PGW. Tetco SS1-A was the next highest cost asset due to its relatively high reservation of demand, though this asset plays a significant part in meeting PGW's balancing needs on the Tetco pipeline. Long-haul transportation across Tetco or Transco is intuitively the cheapest option, as it is taken directly from the production area, assessed fuel and transportation costs, and then delivered directly to the market. Storage requires additional costs (demand, storage capacity, fuel, and associated transportation), which raise the total cost of delivery.

After the initial stage of cost-based stack ranking, Summit next created a delivery prioritization model that incorporated relative receipt and delivery constraints of each asset. Thus, long-haul and short-haul interstate capacity is inherently limited by the maximum daily quantity (MDQ) of each transport agreement. Similarly, some storage agreements not only have limits on their injections, withdrawals, and total capacity, but also on seasonal requirements such as ensuring certain percentages of gas in storage are actually withdrawn. Finally, PGW-owned LNG not only has capacity restrictions, but also operational constraints on its liquefaction. These constraints are more physical than contractual.

Summit then incorporated the 2010-2011 peak design consumption model and evaluated alternative scenarios when considering the appropriate ways to guarantee deliveries are met. This included ensuring that maximum deliveries were made via already contracted assets delivering at variable costs, thus avoiding additional incremental purchases. Also, LNG reserves were always maintained to ensure adequate deliverability from vaporization would exist for any necessary peak day/year.

Given PGW's limited capability to aggressively refill its LNG capacity, Summit not only evaluated the needs of a single design year, but also that of two consecutive design years. The results illustrate that as the highest cost storage capacity is eliminated, PGW quickly approaches a scenario where it might not be able to meet its operational requirements.

**Design Year Profile**



**LNG Usage – Design Year Scenarios**

<b>Non-LNG Assets</b>	<b>Non-LNG Capacity (1)</b>	<b>LNG Inventory Needed for Design Winter (1,2)</b>	<b>LNG Inventory Needed for Consecutive Design Winters (1,3)</b>
All current assets	460,336	2,237,800	2,965,601
Current asset mix less 5,000 Dth of demand	455,336	2,371,900	3,233,801
Current asset mix less 7,500 Dth of demand	452,836	2,441,900	3,373,801
Current asset mix less 10,000 Dth of demand	450,336	2,513,053	3,516,106
Current asset mix less 12,500 Dth of demand	447,836	2,586,075	3,662,151
Current asset mix less 15,000 Dth of demand	445,336	2,664,129	3,818,257

- (1) Volumes in Dth.
- (2) Volume represents the design demand in excess of non-LNG capacity, inclusive of boil-off volumes for withdrawal season.
- (3) Volume represents the minimum amount of LNG necessary at the beginning of withdrawal season in year 1 to meet two consecutive design winters; this assumes 2,000,000 Dth of liquefaction in a calendar year.

Summit’s modeling revealed that any combination of assets that satisfy consecutive design year requirements would always result in some unutilized capacity in any reasonable asset mix. Given that PGW will necessarily be “long” in most circumstances, Summit then proceeded to evaluate which assets could either be directly monetized (capacity release) or indirectly monetized (asset management relationships, off-system sales).

**Outsourced Asset Management**

PGW requested that Summit advise the Company regarding possible AMAs, including a review of the best practices regarding the payment structure of such arrangements. An asset management program provides for the utility to turn over the management of all or some of its assets to a third party. Under this arrangement, the asset manager commits to satisfy the utility’s delivery obligations in return for having the ability to use the asset or assets however the manager decides when such deliveries are not required. The release of one’s entire asset portfolio is a popular strategy for smaller municipalities (~5 Bcf or less of annual firm requirements) who will bundle and assign their assets while simultaneously fulfilling their delivery requirements. It enables the utility to reap a larger recovery of dollars than they would have by self-managing their portfolio.

With the exception of the aforementioned AMA for a portion of PGW’s storage, PGW does not currently employ this type of asset management strategy and generally retains institutional self-control of its asset base with the exception of capacity release programs. There are numerous asset managers in the marketplace with the primary objectives of providing reliable gas supply to the utility city gate, managing the utility’s existing asset



base, and optimizing the value of such contracts. Additionally, there are numerous natural gas distributors who utilize the services of a third party asset manager. Despite this utilization, however, the strategy is not necessarily the most appropriate approach for all gas distributors, nor does it appear to be a rapidly increasing practice. Instead, many utilities regularly perform internal review of their capacity needs.

For a utility, releasing control and management of one's assets to a third party can, at times, pose significant risks and complexities that may offset the benefits achieved by the program. The primary benefit that can be achieved under a third party asset management agreement is the optimization of those assets, some of whose benefits may otherwise be unrealized. Outsourced firms may be better positioned to deliver optimization value because of the following:

- Inherently possess larger scale and flexibility
- More substantial and broader market presence/expertise
- Greater resource availability
- Core operational function

Additionally, there may be value derived from an outsourced AMA as it may enable the utility to focus more intently on customer service and its distribution operations.

While there can be benefits from AMAs, there are also numerous risks to consider. Some of the risks that may exist for a gas distributor evaluating such an arrangement consist of the following:

- Diminished control over a primary business function
- Loss of expertise in a key operational arena
- Exposure to counterparty risk
- Program profitability limitations
- Performance/auditing validation

If PGW considers the possible utilization of an outsourced asset management firm, the utility should carefully weigh the pertinent risks and benefits to ensure the goals of the program align with their overall business objectives. PGW should also consider any internal operational benefits or constraints that may enhance or deter the introduction of such a third party firm. In addition, it is prudent to be cognizant of futures pricing and market dynamics in order to assess the potential viability and profitability of entering an AMA.

Current market levels reflect a summer-to-winter spread differential of approximately \$0.55/Dth, therefore demonstrating a relatively low level of potential profit should any holder look to arbitrage a storage asset. This can be contrasted with market levels from December 2009 (one year ago) when a summer-to-winter spread differential of approximately \$1.00/Dth existed in the market. In this example, the asset's potential value was nearly cut in half over just a 12-month span. A more distant market snapshot from the 2006 – 2007 timeframe would reflect a \$3.00/Dth differential. This second example renders a \$2.45/Dth decrease in value when compared to current market. These

various points in time demonstrate how storage profitability can rapidly erode in an ever-changing marketplace.

Due to Summit's market outlook, we do not anticipate a significant increase in the summer-to-winter spreads over the short-term, thus reducing the overall value that can be derived from PGW's storage assets. Because of current market conditions and the aforementioned spread analysis, the likelihood of interested parties willing to enter AMAs is reduced as is the compensation that could be realized.

However, due to the nature of the evolving natural gas market, individual PGW assets may present an AMA opportunity (as opposed to a third party assuming the entire utility portfolio). This is due to the fact that many niche counterparties might ascribe a higher value to a specific asset than another based upon their own unique requirements. As an example, a growing producer with Marcellus Shale production in Pennsylvania might highly value storage and short-haul capacity, but have little interest in long-haul capacity from the Gulf coast. Thus, an exploration of the options surrounding each independent asset could yield greater value than the entire portfolio as well as increase the number of interested parties.

Should market fundamentals support entering into an AMA, there are various forms of compensation that can be structured with the asset manager. The most prevalent payment constructs consist of 1) outright fixed payment over the term of the agreement and 2) shared-benefit payments based on a percentage split of the gains from the optimization. An asset with a greater value will typically render increased flexibility in terms of negotiating compensation structures as well as potentially other contractual criteria. Ultimately, each party's projected valuations of the asset(s), risk appetite, and regulatory constraints can shape the compensation structure of the agreement.

Due to the nature of PGW's core objectives of providing reliable and cost-effective gas supply to its customer base, Summit would consider a set monthly payment schedule as a best practice, provided such payment represents a value PGW deems as fair and appropriate for such asset(s) in the marketplace. This type of structure would produce guaranteed payments that would benefit ratepayers. By securing a set value for the asset upon entering the AMA, market risk can be eliminated and therefore a known compensation threshold would be established. Furthermore, a fixed price agreement avoids the speculative nature associated with a shared-benefit arrangement that is reliant upon future market outcomes to determine its revenue.

### **Summit Recommendations**

Based upon our analysis of current PGW operating parameters, existing and continuing market trends, and an integrated analysis, Summit makes the following recommendations.

#### **1. Evaluate elimination or reduction of portion of current asset base after assessing asset management opportunities, and leverage PGW-owned LNG assets.**

- Eventual release of Equitrans storage as it is the highest unit cost asset in the PGW portfolio; the net cost of this asset per year is approximately \$541,000 (after adjustments for net capacity release credits). However, due to contractual notification of abandonment provisions and the unique geographical position of this asset within the Marcellus Shale supply basin, it would be prudent to first perform an RFP to determine if opportunity exists for a third party AMA that would guarantee value above PGW's cost.
- While Tetco SS1-A is the next highest cost delivery option in the stack ranking, it provides PGW with flexibility in balancing load. For every 1 degree of variance between actual and expected temperatures, PGW experiences a change in demand of approximately 10,000 Dth. Since PGW is able to retroactively balance their load through their SS1 assets, PGW's exposure to balancing penalties is reduced. Hence, Tetco SS1 assets should be retained.
- The next highest cost asset is Dominion storage, along with its Tetco FTS-7 and FTS-8 contracts. Reduction of 10,000 Dth of demand at contract renewal (along with associated storage capacity and FTS transport contracts) would not impede PGW's ability to serve customers in design scenarios. The net cost of this asset per year is approximately \$670,000 (after adjustments for net capacity release credits). It is important to note that there is potential that FTS-7 and FTS-8 contracts could eventually bring Marcellus Shale gas into PGW, thereby changing their functionality and subsequent value. Since the Dominion agreement is specially negotiated, any subsequent renewal needs to factor in both the risk and opportunities of both new pricing and delivery terms changing; reduction of the Dominion storage from approximately 4 Bcf to 3 Bcf could result in new contract rates that may diminish some or all of the potential savings.
- PGW should maintain their LNG inventory consistent with the appropriate level of risk, understanding that their liquefaction capabilities are limited, in order to serve consecutive design winters. Any elimination and/or reduction of designated assets would necessarily entail a greater reliance upon PGW's own LNG assets.
- Many natural gas utilities in PA and surrounding areas do not have utility-owned LNG facilities. For those that do, LNG usage on a peak design day comprises of approximately 27% of the total portfolio; however, when propane is incorporated with LNG into peak day usage for these same utilities, the proportion increases to 32%. Currently, PGW's LNG comprises 32% of their peak design day portfolio. Reducing portions of their non-LNG capacity as referenced in this report would increase this amount to 34%.

**2. Production area storage still worthwhile assets; however internal evaluation should be an on-going process**

- It serves as protection against supply area production “shocks” and interstate pipeline balancing penalties.
- It is valued as a hedging tool on inter-seasonal basis becoming less valuable as market volatility has flattened.
- Monetization opportunities exist with asset managers, but value may decrease with lessened volatility.
- Internal evaluation of WSS and Eminence storage value should occur regularly.

**3. Maintain current long-haul interstate capacity allocations**

- Pipeline lateral delivery requirements necessitate preservation of delivery rights.
- It is the least expensive delivery option.
- Transco and Tetco capacity to market area is currently fully subscribed and could potentially be lost if surrendered.
- Long-haul assets are easiest to monetize when not required due to liquid secondary release market.

**4. Evaluate more dynamic/active resource management (internal or external) for underutilized assets**

- Traditional asset management (entire portfolio turnover to third party with payment/shared savings structure) is likely unworkable due to complexity and declining liquidity of capable providers.
- Certain individual assets, particularly those where long-term elimination or reduction is contemplated, should be bid out for potential AMAs to validate the market value of such assets against PGW’s costs.
- More aggressive tactics such as weekly long-haul capacity releases marketed to others should be considered even if potentially requiring additional resources.

**5. Monitor supply/capacity market for more economical infrastructure**

- Marcellus Shale/transport projects should be entertained to determine if they can displace Transco/Tetco storage and/or portion of LNG-filled capacity.
- Opportunities to increase long-haul capacity at expense of short-haul capacity/storage also should be considered.
- Both history and anticipated infrastructure projects strongly suggest that market pricing will be fluid and volatile for the foreseeable future. This makes forecasting the optimal asset mix impossible for any substantial length of time. Thus, PGW is best positioned to continuously evaluate its assets by not committing to long-term contracts, thus maintaining flexibility to shift its portfolio between short-haul and long-haul pipeline capacity and its own LNG capacity.

**Adoption of Recommendations and Path Forward**

Summit advocates that PGW utilize this report and consider these recommendations, while also establishing processes to more fully monetize its existing capacity assets. In addition, the market dynamics in the Northeast have vastly changed over the past several years and appear to be still evolving rapidly. Thus, Summit recommends a short-term approach to any further contractual asset retention and PGW would be well served to internally re-evaluate its asset portfolio on a regular (annual to every two years) basis to ensure it can take better advantage of any future market developments.

Tab 14

Docket No. R-12XXX

Item 53.64(i)(1)

**Philadelphia Gas Works**

Pennsylvania Public Utility Commission  
52 PA Code 53.61, et seq.

**Item 53.64(i)** Utilities shall comply with the following:

- (1) Thirty days prior to the filing of a tariff reflecting increases or decreases in purchased gas expenses, gas utilities under 66 Pa.C.S. § 1307 (f) recovering expenses under that section shall file a statement for the 12-month period ending 2 months prior to the filing date under 66 Pa.C.S. § 1307(f) as published in accordance with subsection (b) which shall specify:
  - (i) The total revenues received under 66 Pa.C.S. § 1307(a), (b) or (f), including fuel revenues received, whether shown on the bill as 66 Pa.C.S. § 1307(f) as published in accordance with subsection (b) which shall specify:
  - (ii) The total gas expenses incurred.
  - (iii) The difference between the amounts in sub paragraphs (i) and (ii).
  - (iv) Evidence explaining how actual costs incurred differ from the costs allowed under subparagraph (ii).
  - (v) How these costs are consistent with a least cost fuel procurement policy, as required by 66 Pa.C.S. § 1318 (relating to determination of just and reasonable natural gas rates).

**Response:** Please see attached schedule. Additionally, please refer to Item 53.64(c)(6) for a detailed discussion regarding the company's least cost fuel procurement policy.

**GCR**  
**STATEMENT OF RECONCILIATION**  
**January through December 2011**

	NET COST OF FUEL 1	GCR FIRM SALES 2	IRC FACTOR APPLIED 3	INTERRUPT. REVENUE CREDIT 4= (2-3)	APPLICABLE EXPENSES 5= (1-4)	GCR FACTOR APPLIED 6	GCR REVENUE BILLED 7	SPPC & MIGRATION REVENUE 8	MONTHLY OVER/(UNDER) RECOVERY 9= (7+8-5)	NATURAL GAS REFUNDS 10	CUMULATIVE OVER/(UNDER) RECOVERY 11
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>PRIOR YEAR'S CARRYOVER:</b>											
JANUARY 2011	59,489,080	10,371,854	0.1286	1,333,820	58,155,260	6.2753	65,380,675	66,247	7,291,662	0	(20,413,186)
FEBRUARY	48,824,273	8,987,717	0.1286	1,155,820	47,668,453	6.2753	56,425,539	4,168	8,761,254	0	(13,121,524)
MARCH	33,788,639	6,518,410	0.1290	840,875	32,947,764	6.4077	41,843,469	131,467	9,027,172	78,491	(4,281,779)
APRIL	23,732,911	4,526,640	0.1284	585,747	23,147,164	6.5400	29,623,835	59,312	6,535,983	0	4,745,393
MAY	12,978,485	2,161,051	0.1284	279,640	12,698,845	6.5400	14,154,727	60,101	1,515,982	0	11,281,376
JUNE	11,412,316	1,273,560	0.1284	163,525	11,248,791	6.3165	8,088,098	51,402	(3,105,291)	0	12,797,358
JULY	10,663,316	1,068,901	0.1274	136,178	10,527,138	6.0930	6,535,566	58,181	(3,933,391)	551	9,686,068
AUGUST	11,775,307	967,635	0.1274	123,277	11,652,030	6.0930	5,813,106	60,111	(5,678,813)	43,589	5,755,228
<b>SUBTOTAL JAN TO AUG 2011</b>	<b>212,664,327</b>	<b>35,875,768</b>		<b>4,619,883</b>	<b>208,045,444</b>		<b>227,965,013</b>	<b>490,980</b>	<b>20,410,559</b>	<b>122,641</b>	<b>120,014</b>

**2010-2011 FINALIZED OVERCOLLECTION**  
**2010-2011 INTEREST CREDIT ON COMMODITY**  
**TOTAL "E" FACTOR**

											120,014
											(661,419)
											(541,405)
<b>SEPTEMBER 2011</b>	11,704,166	1,139,762	0.1544	175,979	11,528,187	6.0762	6,936,142	64,976	(4,527,068)	0	(5,068,474)
OCTOBER	14,851,015	1,390,318	0.1814	252,204	14,598,811	6.0594	8,439,266	63,197	(6,096,348)	8,924	(11,165,898)
NOVEMBER	22,352,793	3,291,454	0.1814	597,070	21,755,723	6.0594	19,943,809	62,200	(1,749,714)	(262)	(12,905,874)
DECEMBER	34,583,287	4,590,093	0.1814	832,643	33,750,644	6.0594	27,818,278	67,318	(5,865,048)	262	(18,770,660)
<b>SUBTOTAL SEPT TO DEC 2011</b>	<b>83,491,261</b>	<b>10,411,627</b>		<b>1,857,896</b>	<b>81,633,365</b>		<b>63,137,495</b>	<b>257,691</b>	<b>(18,238,179)</b>	<b>8,924</b>	<b>(18,770,660)</b>
<b>TOTAL 2011</b>	<b>296,155,588</b>	<b>46,287,395</b>		<b>6,476,778</b>	<b>289,678,810</b>		<b>291,102,508</b>	<b>748,681</b>	<b>2,172,380</b>	<b>131,565</b>	<b>(18,770,660)</b>



Tab 15

Docket No. R-12XXX

Item 53.65 (1)

**Philadelphia Gas Works**

Pennsylvania Public Utility Commission  
52 Pa. Code §53.61, et seq.

**Item 53.65 (1)**

The costs of the affiliated gas, transportation or storage as compared to the average market price of other gas, transportation or storage and the price of other sources of gas, transportation and storage.

**Response:**

PGW has no affiliates, see response to 53.64(c)(1) for price of gas, transportation and storage.